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FRIDAY, 13 MARCH 2020

TO: ALL MEMBERS OF THE **AUDIT COMMITTEE**

I HEREBY SUMMON YOU TO ATTEND A MEETING OF THE AUDIT COMMITTEE WHICH WILL BE HELD IN THE CHAMBER, COUNTY HALL, CARMARTHEN, SA31 1JP AT 10.00 AM ON FRIDAY, 20TH MARCH, 2020, FOR THE TRANSACTION OF THE BUSINESS OUTLINED ON THE ATTACHED AGENDA.

Wendy Walters

CHIEF EXECUTIVE

Democratic Officer:	Kevin Thomas
Telephone (Direct Line):	01267 224027
E-Mail:	kjthomas@carmarthenshire.gov.uk

Wendy Walters Prif Weithredwr, *Chief Executive*, Neuadd y Sir, Caerfyrddin. SA31 1JP *County Hall, Carmarthen. SA31 1JP*

AUDIT COMMITTEE

MEMBERSHIP: 8 COUNCIL MEMBERS AND 1 EXTERNAL VOTING MEMBER

PLAID CYMRU GROUP – 4 MEMBERS

- 1. Councillor Kim Broom
- 2. Councillor Karen Davies
- 3. Councillor Gareth John
- 4. Councillor Elwyn Williams

LABOUR GROUP – 2 MEMBERS

- 1. Councillor Tina Higgins [Chair]
- 2. Councillor Bill Thomas

INDEPENDENT GROUP – 1 MEMBER

1. Councillor Giles Morgan [Vice-Chair]

NEW INDEPENDENT GROUP – 1 MEMBER

1. Councillor Louvain Roberts

EXTERNAL VOTING MEMBER (1)

Mrs. Julie James

AGENDA

1.	APOLOGIES FOR ABSENCE.	
2.	DECLARATIONS OF PERSONAL INTERESTS.	
3.	INTERNAL AUDIT PLAN	5 - 16
4.	INTERNAL AUDIT RECOMMENDATIONS	17 - 28
5.	INTERNAL AUDIT PLAN 2020/21 & PLANNED COVERAGE FOR 2021-23	29 - 38
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7.	CARMARTHENSHIRE COUNTY COUNCIL'S CORPORATE RISK REGISTER	47 - 64
8.	SKI CENTRE ACTION PLAN UPDATE	65 - 72
9.	TO CONSIDER THE FOLLOWING DOCUMENTS PREPARED BY THE WALES AUDIT OFFICE:-	
	9.1 2020 AUDIT PLAN - CARMARTHENSHIRE COUNTY COUNCIL	73 - 86
	9.2 2020 AUDIT PLAN - DYFED PENSION FUND	87 - 102
10.	MINUTES OF RELEVANT GROUPS TO THE AUDIT COMMITTEE	103 - 116
11.	TO SIGN AS A CORRECT RECORD THE MINUTES OF THE AUDIT COMMITTEE HELD ON 24TH JANUARY, 2020.	117 - 120

Agenda Item 3

Audit Committee

20th March 2020

Subject: Internal Audit Plan										
Purpose: Internal Audit Plan 2019/20 Update										
Recommendations / key decisions required:										
To receive the report.										
Decement										
Reasons:										
Regular progress report to be pr	esented to each Audit Committee	meeting.								
Relevant scrutiny commit	tee to be consulted:									
Not Applicable										
Exec Board Decision Required	I: Not Applicable									
Council Decision Required:	Not Applicable									
EXECUTIVE BOARD MEMBER	PORTFOLIO HOLDER: Cllr D Je	nkins								
Directorate:	Designations:									
Corporate Services	Head of Revenues and	Tel No. 01267 246223								
	Financial Compliance	E Mail Address:								
Name of Head of Service:		HLPugh@carmarthenshire.gov.uk								
Helen Pugh										
Report Author:										
Helen Pugh										



EXECUTIVE SUMMARY Audit Committee

20th March 2020

SUBJECT

INTERNAL AUDIT PLAN 2019/20 UPDATE

1. BRIEF SUMMARY OF PURPOSE OF REPORT.

To provide Members with progress of the Internal Audit Plan. The following Reports are attached:

REPORT A (i) Internal Audit Plan 2019/20 Progress Report

REPORT A(ii) Internal Audit Plan 2019/20 Recommendations Scoring Matrix

REPORT B Summary of Completed Final Reports Relating to Key Financial Systems *(April 2019 to date)*

A Summary of Final Reports for the Key Systems completed during the last Quarter is attached.

No Key Financial Systems reports

REPORT C Priority 1 Recommendations Relating to Reviews of Other Systems and Establishment Audits

This Section includes reviews completed since April 2019 where systems have one or more Fundamental Control Weaknesses or involve reviews which the Chair of Audit Committee and the Head of Revenues and Financial Compliance have agreed should be brought to the Committee.



Homelessness Prevention Grant

DETAILED REPORT ATTACHED?

YES



IMPLICATIONS

Confirm that other than those implications which have been agreed with the appropriate Directors / Heads of Service and are referred to in detail below, there are no other implications associated with this report : Signed: Helen Pugh Head of Revenues and Financial Compliance											
Policy, Crime & Disorder and Equalities	Legal	Finance	ICT	Risk Management Issues	Staffing Implications	Physical Assets					
NONE	NONE	YES	NONE	NONE	NONE	NONE					
Finance Reviews carried out to ensure systems in place comply with the Authority's Financial Procedure											

Reviews carried out to ensure systems in place comply with the Authority's Financial Procedure Rules.

CONSULTATIONS

I confirm that the appropriate consultations have taken in place and the outcomes are as detailed below

Signed:

Helen Pugh Head of Revenues and Financial Compliance

- 1. Scrutiny Committee: Not Applicable
- 2. Local Member(s): Not Applicable
- 3. Community/Town Council: Not Applicable
- 4. Relevant Partners: Not Applicable

5. Staff Side Representatives and other Organisations: Not Applicable

Section 100D Local Government Act, 1972 – Access to Information

List of Background Papers used in the preparation of this report:

THESE ARE DETAILED BELOW

Title of Document	File Ref No.	Locations that the papers are available for public inspection
Strategic Audit Plan 2019-22	AC 22-03-19	Internal Audit Unit



		ERNAL AUD		2019/20)					
2019/20	% Plan Completion to Date	66% 8	6		σ		4	<u>ب</u>	e	
Job No	Departments	Days Plannec	Pre. Audit Meeting	Terms of Reference Issued	Commenced	Field Work Complete	Draft Report Issued	Final Report Issued	Days to Date	Status
300 110	Chief Executive		62	⊢∝ײ	0	<u> </u>		<u> </u>		о О
4440004		10								
1119001 1119002	PMP Function - Recruitment PMP Organisational Development	10 12							0.0	
1119003	Legal	8							0.0	
1119004	Democratic Advice and Support	8	*	*	*	*			6.0	Field Work Complete
1119005 1119006	Financial Management Other Chief Executive Grants (SCWDP Grant)	<u>5</u> 8	*	*	*				0.0	Commenced
	Total Audit Days for Department	51							8.4	
	Information & Communications Audit									
2119001	Security of Information	10	*	*	*				3.0	Commenced
2119002 2119003	Licensing Communications	10 10	*	*	*	*			7.5 7.5	Field Work Complete Field Work Complete
2119003	Computer Assisted Audit Testing (CAATs)	25	*	*	*			1	7.5	Commenced
2119005	Chief Executives Systems:	10	*	*	*				3.0	Commenced
2119006	Corporate Services Systems:	8	*	*	*	*	*	*	8.0	Complete
2119007 2119008	Education & Children Services Systems Communities Systems	10 15	*	*	*				0.0 4.5	Commenced
2119009	Environment Systems	15	*	*	*				4.5	Commenced
2119010	Corporate File Plan	10	*	*	*				3.0	Commenced
2119011	Financial Management Other	5	*	*	*	*	N/A	N/A	5.0	Complete
	Total Days Computer Audits	128							53.5	
	Regeneration & Policy									
3119001	TIC	10	*	*					1.0	Terms of Reference
3119002	Coroners / other services	10	*	*	*				3.0	Commenced
3119003 3119004	Partnership Arrangements Call Centre	10 8	*	*	*	*	*	*	0.0 8.0	Complete
3119005	Print Commissioning	8	*	*	*	*			6.0	Field Work Complete
3119006	Community Safety	8	*	*	*	*	*		7.2	Draft Report Issued
3119007	Sponsorship /Tourism/Marketing	10	*	*	*	*	*	*	10.0	Complete
3119008 3119009	Property & Estate Management Swansea Bay City Deal - Accounts Return for WAO	10 10	*	*	*	*	*	*	0.0	Complete
3119010	Wellness Centre	10							0.0	Complete
3119011	Regeneration Strand 1	10	*						0.0	Pre Audit Meeting
3119012 3119013	Regeneration Strand 2	10	*	*	*	*	*		0.0	Pre Audit Meeting Draft Report Issued
3119013	Regeneration Strand 3 Regeneration Strand 4	10 10	*	*	*	*	*		9.0 9.0	Draft Report Issued
3119015	Financial Management Other	5							0.0	
	Total Audit Days for Department	139							63.2	
	Education & Children									
4119001	Sensory Impairment	8							0.0	
4119002	Children & Young People	10	*	*	*				3.0	Commenced
4119003	Learning Transformation - (Seren)	10	*	*	*	*	*	*	10.0	Complete
4119004 4119005	Music Services for Schools Youth Offending & Prevention Service	<u>6</u> 10	*	*	*	*	*	*	6.0 0.0	Complete
4119006	Adoption & Fostering	10	*	*	*	*	*	*	10.0	Complete
4119007	Education Welfare	10	*	*	*	*	*		9.0	Draft Report Issued
4119008	Safeguarding Financial Management Other	10	*		*		*		0.0	Pre Audit Meeting Complete
4119009 4119010	School Admissions	5 10	*	*	*	*	*		5.0 9.0	Draft Report Issued
4119011	Schools DBS	8							0.0	
4119012	Schools Recruitment & Teachers salaries	10							0.0	
4119013 4119014	Schools - Governance and Governors School Meals, Free Meals & Primary Free Breakfast Services	10 10	*	*	*	*	*	*	0.0	Complete
4119014	School Meals, Free Meals & Primary Free Breakfast Services Schools Questionnaires 1/4	8	*	*	*	*	N/A	N/A	8.0	Complete
4119016	Schools Questionnaires 2/4	8	*	*	*	*	N/A	N/A	8.0	Complete
4119017	Schools Questionnaires 3/4	7	*	*	*	*	N/A	N/A	7.0	Complete
4119018 4119019	Schools Questionnaires 4/4 School visits 1/4	7	*	*	*	*	N/A *	N/A	7.0	Complete Draft Report Issued
4119019	School visits 1/4 School visits 2/4	8	*	*	*	*	*	<u> </u>	7.2	Draft Report Issued
4119021	School visits 3/4	8	*	*	*	*			6.0	Field Work Complete
4119022	School visits 4/4	8	*	*	*		N1/2	N1/2	2.4	Commenced
4119023 4119024	PDG Access (School Uniform) Post 16	<u>5</u> 8	*	*	*	*	N/A GC	N/A GC	5.0 8.0	Complete Complete
4119024	Education - EIG - Final Annual Audit	8	*	*	*	*	*	*	8.0	Complete
4119026	Education - EIG - Q1 Audit	5	N/A	N/A	N/A	N/A	N/A	N/A	5.0	Complete
4119027	Education - EIG - Q2 Audit	5	N/A	N/A	N/A	N/A	N/A	N/A	5.0	Complete
4119028 4119029	Education - EIG - Q3 Audit Education - EIG - Q4 Audit	8 5	*	*	*	*	*	*	8.0 5.0	Complete Complete
4119029	Education - PDG - Final Annual Audit	8	*	*	*	*	*	*	8.0	Complete
4119031	Education - PDG - Q1	5	N/A	N/A	N/A	N/A	N/A	N/A	5.0	Complete
4119032	Education - PDG - Q2	5	N/A	N/A	N/A	N/A	N/A	N/A	5.0	Complete
4119033 4119034	Education - PDG - Q3 Education - PDG - Q4	8 5	* N/A	* N/A	* N/A	* N/A	* N/A	* N/A	8.0 5.0	Complete Complete
4119035	Cymraeg I Oedolion	8	*	*	*	*	*	*	8.0	Complete
4119036	Education Welsh Resource Grant	10	*	*	*	*	GC	GC	Pag	e 9 Complete
									-3	-

2019/20	INTERNAL AUDIT PLAN 2019/20 2019/20 % Plan Completion to Date 66%									
Job No	Departments	Days Plannec	Pre. Audit Meeting	Terms of Reference Issued	Commenced	Field Work Complete	Draft Report Issued	Final Report Issued	Days to Date	Status
	Total Audit Days for Department	282							207.8	
	Corporate Services									
5119001	Annual Governance Statement	10	*	*	*	*			7.5	Field Work Complete
5119002 5119003	Main Accounting Petty Cash	10 15	*	*	*	*	*		0.0	Draft Report Issued
5119004	Sundry Expenses	5	*	*	*				1.5	Commenced
5119005 5119006	Capital Accounting incl.Fixed Asset Register Pensions Payroll System	8	*	*	*	*			6.0 1.0	Field Work Complete Terms of Reference
5119007	Council Tax	10	*	*	*				3.0	Commenced
5119008 5119009	Payroll System Creditor Payments	15 15	*	*	*	*	*	*	15.0 0.0	Complete
5119009	Debtors System	15	*	*	*	*			11.3	Field Work Complete
5119011	Trust Funds	20	*	*	*	*	*	*	20.0	Complete
5119012 5119013	Wales Pension Partnership - Accounts Return for WAO Burry Port Harbour - Accounts Return for WAO	10 5	*	*	*	*	*	*	10.0 5.0	Complete Complete
5119014	National Fraud Initiative	30	*	*	*	*	N/A	N/A	30.0	Complete
5119015	Financial Management Other	5	*	*	*	*	*		4.5	Draft Report Issued
	Total Audit Days for Department	183				1			128.3	
	Communities									
6119001	Rents	10	*	*	*	*			7.5	Field Work Complete
6119002 6119003	Contract Management/Partnerships Residential Care Authority & Private Homes	8 15	*	*	*	*	*	*	8.0 11.3	Complete Field Work Complete
6119004	Day Care	10	*	*	*	*			7.5	Field Work Complete
6119005	Payment cards in Adult Social Care	8	*	*	*	*	*	*	8.0	Complete
6119006 6119007	MHLD Safeguarding	5 10	*	*	*	-	-	-	5.0 3.0	Complete Commenced
6119008	Travellers Sites	8	*	*	*	*	*	*	8.0	Complete
6119009 6119010	Meal provision Cultural/Arts Development: Oriel Myrddin	10 8	*	*	*	*	*	*	10.0 7.2	Complete Draft Report Issued
6119011	Museums	5	*	*	*	*	*	*	5.0	Complete
6119012 6119013	Amman Valley Leisure Centre Carmarthen Leisure Centre	10 10	*	*	*	*	*		9.0 7.5	Draft Report Issued Field Work Complete
6119013	Llanelli Leisure Centre	10	*	*	*	*	*		9.0	Draft Report Issued
6119015	East Area Leisure / NERS / Marketing	8	*	*	*	*	*	*	8.0	Complete
6119016 6119017	Llesiant Delta Wellbeing Ltd - LATC Housing Company	20 20	*	*	*	*	*	*	6.0 20.0	Commenced Complete
6119018	Financial Management Other	5	*	*	*	*	*	*	5.0	Complete
6119019	Grants Supporting People	20	*	N/A	*	*	*	*	20.0	Complete
6119020	Communities	10	*	*	*	*	GC	GC	10.0	Complete
6119021 6119022	Homelessness Grants (x2) Rent Smart Wales	10 5	*	N/A *	*	*	* GC	* GC	10.0 5.0	Complete Complete
6119023	Gosod Syml	5	*	*	*	*	GC	GC	5.0	Complete
6119024	Enablement Grant	10	*	N/A	*	*	GC	GC	10.0	Complete
	Total Audit Days for Department	240							204.95	
	Environment									
7119001	Property Maintenance	10	*	*	*	*	*		9.0	Draft Report Issued
7119002	Asset Transfer	10	*	*	*				9.0 3.0	Commenced
7119003 7119004	Property & Estate Management (sale of assets) Tenancy Management / Housing Voids	10 8							0.0	
7119004	Cleaning Services	8	*	*	*	*	*		7.2	Draft Report Issued
7119006	Grounds Maintenance	10 10	*	*	*	*	*		9.0	Draft Report Issued
7119007 7119008	Waste Environmental Enforcement	8	*	*	*	*	*	*	0.0 8.0	Complete
7119009	Highway Maintenance (incl. Trunk Roads)	10	*	*	*	-	*		3.0	Commenced
7119010 7119011	Public transport Fleet/Plant Management	10 8	*	*	*	*	*		9.0 7.2	Draft Report Issued Draft Report Issued
7119012	Local Development Plan	10	*	*	*	*			7.5	Field Work Complete
7119013 7119014	Financial Management Other Departmental Grants	5 20	*	*	*	*	*		4.5 18.0	Draft Report Issued Draft Report Issued
7113014										
	Total Audit Days for Department	137				-			85.4	
	Procurement / Contracts									
8119001	Corporate Procurement	15				<u> </u>			0.0	
8119002 8119003	Specific Projects (new and post contact review) Capital Maintenance	20 20	*	*	*	*	*	*	20.0 20.0	Complete Complete
8119004	Contract Partnering Selection	10	*	*	*	*	*		9.0	Draft Report Issued
8119005 8119006	Capital Programme / SASG Financial Management Other	10 5	*	*	*	*	*		9.0 4.5	Draft Report Issued Draft Report Issued
0110000	Page 10	<u> </u>								
	U <u> </u>									

0040/00		INTERNAL AUD		2019/20)					1
2019/20 Job No	% Plan Completion to Date Departments	Days Plannec		Terms of Reference Issued	Commenced	Field Work Complete	Draft Report Issued	Final Report Issued	Days to Date	Status
	Total Audit Days for Department	80							62.5	
	Total Approved Plan Days	1240	% Co	mplete t	o Date	66%			814.0	
	Fire									
9119001		8	*	*	*				2.4	Commenced
9119002		8	*	*	*	*	*		7.2	Draft Report Issue
9119003		8	*	*	*	*	*	*	8.0	Complete
9219001		8	*	*	*	*	*	*	8.0	Complete
9219002		5	*	*	*	*	*	*	5.0	Complete Commenced
9219003 9219004		5	*	*	*	*	*	*	1.5 6.0	Commenced
9219004		8	*	*	*	*	*	*	8.0	Complete
9219006		8	*	*	*	*	*	*	8.0	Complete
9219007		10	*	*	*	*			7.5	Field Work Complete
9219008		1							0.0	riola from compi
9219009		10	*	*	*				3.0	Commenced
9219010		10	*	*	*				3.0	Commenced
	Total Audit Days for Department	95							67.6	
	Additional Work Not Included in Original Plan									
	· · · · · · · · · · · · · · · · · · ·									
9319001	Cwm	12	*	*	*	*	*		10.8	Draft Report Issue
	Total Additional Work	107							78.4	
	Total Audit Plan Time	1347							892.4	
	Productivity of Total Audit Plan Days as a Percentage	of Approved Pl	an Dave				72.0%			
	i roudolivity or rotal Adult Fiall Days as a refcentage	or Approved PI	an Days	ļ		ł	12.0%			

2019/20 Job No	% Plan Completion to Date		No. of 3 *	Iss No. of 2 *	ues No. of 1 *		
Job No			No. of 3 *	No. of 2 *	No. of 1 *		
	Departments Chief Executive	Status	Issues	Issues	Issues	Total No. Issues	Assurance Level
	Chief Executive						
	PMP Function - Recruitment					0	
	PMP Organisational Development Legal					0	
	Democratic Advice and Support	Field Work Complete				0	
	Financial Management Other Chief Executive Grants (SCWDP Grant)	Pre Audit Meeting Commenced				0	
							ł
	Information & Communications Audit						
2119001	Security of Information	Commenced				0	ł
2119002	Licensing	Field Work Complete				0	
	Communications Computer Assisted Audit Testing (CAATs)	Field Work Complete Commenced				0	
2119005	Chief Executives Systems:	Commenced				0	
	Corporate Services Systems:	Complete	0	0	1	1 0	High
	Education & Children Services Systems Communities Systems	Commenced				0	
	Environment Systems	Commenced				0	
2119010 2119011	Corporate File Plan Financial Management Other	Commenced Complete	0	0	0	0	Advisory
							ł
	Regeneration & Policy						
3119001	TIC	Terms of Reference				0	ł
3119002	Coroners / other services	Commenced				0	
	Partnership Arrangements Call Centre	Complete	0	2	1	0 3	Acceptable
3119005	Print Commissioning	Field Work Complete		L	•	0	7.0000010010
	Community Safety Sponsorship /Tourism/Marketing	Draft Report Issued Complete	0	2	1	0 3	Acceptable
3119008	Property & Estate Management	oompiete	0	2		0	
	Swansea Bay City Deal - Accounts Return for WAO Wellness Centre	Complete	0	0	0	0	WAO Return
	Regeneration Strand 1	Pre Audit Meeting				0	-
	Regeneration Strand 2	Pre Audit Meeting				0	
	Regeneration Strand 3 Regeneration Strand 4	Draft Report Issued Draft Report Issued				0	
	Financial Management Other					0	
	Education & Children						
	Education & Children						-
	Sensory Impairment	Commonand				0	
	Children & Young People Education Other Than At School (EOTAS) - (Seren)	Commenced Complete	0	0	1	0	High
	Music Services for Schools	Complete	0	1	0	1	Acceptable
	Youth Offending & Prevention Service Adoption & Fostering	Complete	0	2	0	0 2	Acceptable
	Education Welfare	Draft Report Issued				0	
	Safeguarding Financial Management Other	Pre Audit Meeting Complete	0	0	0	0	Advisory
4119010	School Admissions	Draft Report Issued				0	
	Schools DBS Schools Recruitment & Teachers salaries					0	ł
4119013	Schools - Governance and Governors	Committee (^	-		0	1
	School Meals, Free Meals & Primary Free Breakfast Services Schools Questionnaires 1/4	Complete Complete	0	5 0	0	5 0	Low N/A
4119016	Schools Questionnaires 2/4	Complete	0	0	0	0	N/A
	Schools Questionnaires 3/4 Schools Questionnaires 4/4	Complete Complete	0	0	0	0	N/A N/A
4119019	School visits 1/4	Draft Report Issued	-	-	-	0	
	School visits 2/4 School visits 3/4	Draft Report Issued Field Work Complete				0	ł
4119022	School visits 4/4	Commenced				0	
	PDG Access (School Uniform) Post 16	Complete Complete	0	0	0	0	Advisory Grant Certificate
4119025	Education - EIG - Final Annual Audit	Complete	0	0	0	0	Grant Certificate
	Education - EIG - Q1 Audit Education - EIG - Q2 Audit	Complete Complete	0	0	0	0	Grant Certificate Grant Certificate
4119028	Education - EIG - Q3 Audit	Complete	0	2	1	3	Acceptable
	Education - EIG - Q4 Audit	Complete Complete	0	0	0	0	Grant Certificate Grant Certificate
	Education - PDG - Final Annual Audit Education - PDG - Q1	Complete	0	0	0	0	Grant Certificate
4119032	Education - PDG - Q2	Complete	0	0	0	0	Grant Certificate
	Education - PDG - Q3 Education - PDG - Q4	Complete Complete	0	2 0	1 0	3 0	Acceptable Grant Certificate
	Education - PDG - Q4						
4119034 4119035	Cymraeg I Oedolion	Complete	0	2	1	3	Acceptable Grant Cortificato
4119034 4119035			0 0	2 0	1 0	3 0	Acceptable Grant Certificate

	INTERNAL AUDIT PLAN 2019/20			REPORTING					
2019/20	% Plan Completion to Date			lss	ues				
Job No	Departments	Status	No. of 3 * Issues	No. of 2 * Issues	No. of 1 * Issues	Total No. Issues	Assurance Level		
	Corporate Services								
5119001 5119002	Annual Governance Statement Main Accounting	Field Work Complete				0			
5119003	Petty Cash	Draft Report Issued				0			
5119004 5119005	Sundry Expenses Capital Accounting incl.Fixed Asset Register	Commenced Field Work Complete				0			
5119006	Pensions Payroll System	Terms of Reference				0			
5119007 5119008	Council Tax Payroll System	Commenced Complete	0	4	0	0 4	Acceptable		
5119009	Creditor Payments	Field Wark Complete				0			
5119010 5119011	Debtors System Trust Funds	Field Work Complete Complete	0	3	0	0	Acceptable		
5119012	Wales Pension Partnership - Accounts Return for WAO	Complete	0	0	0	0	WAO Return		
5119013 5119014	Burry Port Harbour - Accounts Return for WAO National Fraud Initiative	Complete Complete	0	0	0	0	WAO Return N/A		
5119015	Financial Management Other	Draft Report Issued				0			
	Communities								
6119001	Rents	Field Work Complete				0			
6119002	Contract Management/Partnerships	Complete	0	1	0	1	Acceptable		
6119003 6119004	Residential Care Authority & Private Homes Day Care	Field Work Complete Field Work Complete				0			
6119005	Payment cards in Adult Social Care	Complete	0	0	0	0	Advisory		
6119006 6119007	MHLD Safeguarding	Complete Commenced	0	1	0	1 0	Acceptable		
6119008	Travellers Sites	Complete	0	2	0	2	Acceptable		
6119009 6119010	Meal provision Cultural/Arts Development: Oriel Myrddin	Complete Draft Report Issued	0	0	0	0	Advisory		
6119011	Museums	Complete	0	3	0	3	Acceptable		
6119012 6119013	Amman Valley Leisure Centre Carmarthen Leisure Centre	Draft Report Issued Field Work Complete				0			
6119014	Llanelli Leisure Centre	Draft Report Issued	-			0			
6119015 6119016	East Area Leisure / NERS / Marketing Llesiant Delta Wellbeing Ltd - LATC	Complete Commenced	0	1	2	3	Acceptable		
6119017	Housing Company	Complete	0	0	0	0	Advisory		
6119018	Financial Management Other Grants	Complete	0	0	0	0	N/A		
6119019	Supporting People	Complete	0	2	2	4	Acceptable		
6119020 6119021	Communities Homelessness Grants (x2)	Complete Complete	0	0	0	0 3	Grant Certificate Low		
6119022	Rent Smart Wales	Complete	0	0	0	0	Grant Certificate		
6119023 6119024	Gosod Syml Enablement Grant	Complete Complete	0	0	0	0	Grant Certificate Grant Certificate		
	Environment								
7119001	Property Maintenance	Draft Report Issued				0			
7119002 7119003	Asset Transfer Property & Estate Management (sale of assets)	Commenced				0	┨────────────────────────		
7119004	Tenancy Management / Housing Voids					0			
7119005 7119006	Cleaning Services Grounds Maintenance	Draft Report Issued Draft Report Issued				0	<u> </u>		
7119007	Waste					0			
7119008 7119009	Environmental Enforcement Highway Maintenance (incl. Trunk Roads)	Complete Commenced	0	1	0	1 0	Acceptable		
7119010	Public transport	Draft Report Issued				0			
7119011 7119012	Fleet/Plant Management Local Development Plan	Draft Report Issued Field Work Complete				0			
7119013	Financial Management Other	Draft Report Issued				0			
7119014	Departmental Grants	Draft Report Issued				0			
	Procurement / Contracts								
8119001	Corporate Procurement	+				0	┨─────┤		
8119002	Specific Projects (new and post contact review)	Complete	0	0	0	0	High		
8119003 8119004	Capital Maintenance Contract Partnering Selection	Complete Draft Report Issued	0	0	0	0	High		
8119005 8119006	Capital Programme / SASG Financial Management Other	Draft Report Issued Draft Report Issued				0			
0113000									
							┞─────┤		
L	1			1	1	1			

DEPARTMENT	AUDIT REVIEW	AUDIT REF
Communities	Homelessness Prevention Grant (18/19)	6119021

BACKGROUND

The value of the Homelessness Prevention Grant award for 2018/19 was £170,240. The purpose of the funding is to enable 'delivery of services that alleviate homelessness and rooflessness in Wales'.

SCOPE

The review sought to ensure that grant Terms and Conditions and the Authority's Financial Procedure Rules and the Project Grants Manual are being fully complied with.

SUMMARY OF RESULTS

The internal audit review identified that financial and administrative processes relating to the Homelessness Prevention Grant were not always being undertaken to an acceptable standard.

One fundamental weakness was identified during the review, which is detailed in the attached action plan, along with the actions agreed to be implemented by management. The remainder of the issues identified were one '*Priority 2*' issue and two 'Priority 3' issues; summarised details are as follows:

- It was identified that documentation was incomplete for the two landlord incentive agreements tested; there was also inadequate reconciliation of costs incurred to repayment schedules. [Priority 2]
- The Project Grant File was incomplete and not adequately structured. There was no 'Documentation Checklist', as required by the Project Grants Manual and the signed acceptance letter and signed claim form for Quarter 4 were not present on file. [Priority 3]
- The ordering of goods was not always administered in compliance with the Authority's Financial Procedure Rules, with sample testing identifying orders not always raised in the appropriate manner. [Priority 3]

NUMBER OF RECOMMENDATIONS	OVERALL ASSURANCE	
Priority 1 - Fundamental Weaknesses	1	
Priority 2 – Strengthen Existing Controls	1	Low
Priority 3 – Minor Issues	2	

Internal Audit review of Homelessness Prevention Grant (2018/19)

Action Plan relating to 3* Issue identified

Ref	Summary of Issue Identified	Recommendation	Planned Action	Responsible officer Target Date for completion of actions
1	There was inadequate documentation to evidence the eligibility of expenditure claimed under the 'Home Ready Furniture Scheme'. Two transactions from the Scheme were selected for testing: The Carpet Shop £8,000 and Let Us Furnish £10,000. Invoices provided did not specify the client name, description of the item(s) purchased, when or where delivery took place. Officers could not provide specific details of the actual goods delivered, per address. In addition, Internal Audit could not verify whether the associated goods were received prior to 31st March 2019 and were therefore eligible to be claimed. There was insufficient evidence to verify that Contract Procedure Rules had been adhered to in selecting companies to supply for the Scheme and no record was provided of the evaluation process and decision to award.	Procedures and documentation should be introduced to ensure that only eligible scheme expenditure is claimed, and this expenditure must be appropriately monitored against repayments from tenants. It must be ensured that adequate records are maintained to allow all expenditure to be traced to actual goods delivered, per address. All spend must be procured in a compliant manner. Full audit trails to support the procurement process must be retained at all times.	Complete overhaul of the process and associated document has been completed. Full audit trails for expenditure are now in place.	Tenancy Support Lead Completed

Audit Committee

20th March 2020

Subject: Internal Audit Recommendations								
Purpose: Update on Inter	Purpose: Update on Internal Audit Recommendations							
Recommendations / key of	decisions required:							
To receive the report.								
Reasons:								
An update on Internal Audit reco annual basis.	ommendations to be presented	d to the Audit Committee on an						
Relevant scrutiny commit	ttee to be consulted:							
Not Applicable								
Exec Board Decision Require	d: Not Applicable							
Council Decision Required:	Not Applicable							
EXECUTIVE BOARD MEMBER	R PORTFOLIO HOLDER: CIIr I	D Jenkins						
Directorate:	Designations:							
Corporate Services								
Name of Head of Service:								
Helen Pugh	Head of Revenues and	Tel No. 01267 246223						
	Financial Compliance	E Mail Addresses:						
Report Author: Caroline Powell	Principal Auditor	HLPugh@carmarthenshire.gov.uk CaPowell@carmarthenshire.gov.uk						
	Principal Auditor							



EXECUTIVE SUMMARY Audit Committee

20th March 2020

SUBJECT INTERNAL AUDIT RECOMMENDATIONS

The Internal Audit division maintains a log of all Internal Audit Reports issued. The recommendations made as part of these Reports are uploaded onto the Council's Performance Information Monitoring System (PIMS).

The responsible officer for each recommendation is required to update PIMS with the actions taken to address the identified issues.

This report, derived from PIMS, details the progress of Internal Audit recommendations relating to the 2018/19 financial year.

DETAILED REPORT ATTACHED?	YES



IMPLICATIONS

I confirm that other than those implications which have been agreed with the appropriate Directors / Heads of Service and are referred to in detail below, there are no other implications associated with this report : Signed: Helen Pugh Head of Revenues and Financial Compliance							
Policy, Crime & Disorder and Equalities	Legal	Finance	ICT	Risk Management Issues	Staffing Implications	Physical Assets	
NONE	NONE	YES	NONE	NONE	NONE	NONE	
Finance							

Reviews carried out to ensure systems in place comply with the Authority's Financial Procedure Rules.

CONSULTATIONS

I confirm that the appropriate consultations have taken in place and the outcomes are as detailed below

Signed:

Helen Pugh Head of Revenues and Financial Compliance

- 1. Scrutiny Committee: Not Applicable
- 2. Local Member(s): Not Applicable
- 3. Community/Town Council: Not Applicable
- 4. Relevant Partners: Not Applicable

5. Staff Side Representatives and other Organisations: Not Applicable

Section 100D Local Government Act, 1972 – Access to Information

List of Background Papers used in the preparation of this report:

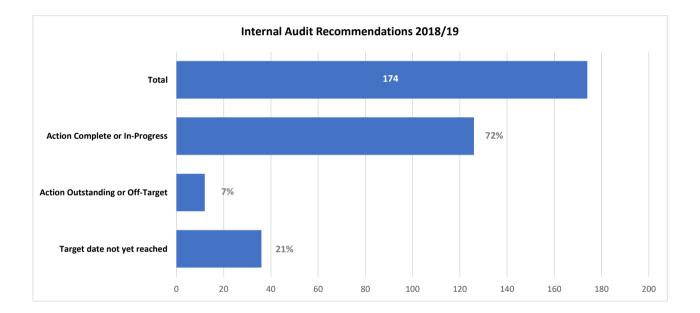
THESE ARE DETAILED BELOW

Title of Document	File Ref No.	Locations that the papers are available for public inspection
Strategic Audit Plan 2019-22	AC 22-03-19	Internal Audit Unit



Update on 2018/19 Internal Audit Recommendations

Recommendation Ratings	Total Recommendations Made	Action Complete or In-Progress	Action Outstanding or Off-Target	Target date not yet reached
3*	6	2	0	4
2*	110	75	8	27
1*	58	49	4	5
	174	126	12	36
		72%	7%	21%





2018/19 Internal Audit Recommendations Actions Outstanding or Off-Target

Initial Recommendation	Star Rating	Agreed Action	Agreed Implementation Date	Responsible Officer	Current Position
1118001 AGS					
It should now be ensured that Financial Procedure Rules are reviewed, updated and finalised as a matter of urgency so that adequate, current guidance is available to assist with assuring governance requirements are maintained.	**	Recommended action agreed.	June 2019	Head of Revenues and Financial Compliance	Financial Procedure Rules document has been reviewed and is due to be presented at CMT at the beginning of April 2020. Following this, the document will be presented to the Audit Committee.

Initial Recommendation	Star Rating	Agreed Action	Agreed Implementation Date	Responsible Officer	Current Position	
4118015 Schools Recruitment an	4118015 Schools Recruitment and Teachers' Salaries					
Procedure documents should be amended to include checks that the correct forms have been completed and that they have been correctly authorised and submitted before an employee commences work.	*	Current Standard Operating Procedures will be reviewed in line with training of School Admin Officers.	31/07/2019	Employee Services Manager	SOPs are in the process of being updated and training sessions have been arranged for March 2020 and April 2020.	
School guidance notes should be updated to include: - Who can authorise the forms;	*	Guidance notes to be updated and training sessions to be organised for School Admin Officer.	31/07/2019	Employee Services Manager	SOPs are in the process of being updated and training sessions have been arranged for March 2020 and April 2020.	



- How these forms should be submitted to HR, including the requirement for the Headteacher to be copied in to emails if the forms are sent by a School Admin Officer.					
Only forms which have been appropriately authorised should be accepted. All forms should be sent direct to HR either from the Head teacher or ensuring the Head teacher has been copied into the e-mail.	*	Training sessions to be organised for School Admin Officer. Staff will be reminded that correct forms are to be received from schools before implementing any changes.	31/07/2019	Employee Services Manager	SOPs are in the process of being updated and training sessions have been arranged for March 2020 and April 2020.
Schools should be reminded that commencement forms and termination forms should be submitted promptly. This will give payroll the opportunity to ensure that the new employees receive their first pay promptly and that final pay to employees is correct and no overpayment occurs.	**	Training sessions to be organised for School Admin Officer.	31/07/2019	Employee Services Manager	SOPs are in the process of being updated and training sessions have been arranged for March 2020 and April 2020.

Initial Recommendation	Star Rating	Agreed Action	Agreed Implementation Date	Responsible Officer	Current Position
5118015 Payroll					
It should be ensured the Annual Employee Certification exercise is undertaken on a regular, timely		Because of new working practices and other matters, the responsible officer has reported that there	30/09/2019 (2019 exercise)	Team Leader – Control & Systems	The Annual Employee Certification exercise has recommenced and has been sent



2018/19 Internal Audit Recommendations Actions Outstanding or Off-Target

	basis and adequate resources are made available to achieve this. In the event of non-returns, a formal procedure should be established to hold relevant managers to account if they do not complete the exercise.	were issues regarding completing the 2018 exercise. A timetable has been produced for the 2019 exercise.	to schools and departments. Responses were due by 5 th March 2020.
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Initial Recommendation	Star Rating	Agreed Action	Agreed Implementation Date	Responsible Officer	Current Position		
5118019 Travel & Subsistence Sy	5118019 Travel & Subsistence System						
A further reminder should be issued to all staff regarding the requirement to adhere to the Travelling & Subsistence Policy. The issues in this report should also be escalated to the Corporate Management team.	**	A reminder will be sent to all staff and authorising officers.	July 2019	Employee Services Manager	The division is currently considering the best way of communicating the message to staff.		
A review of guidance relating to expense claims processed via Resource Link should be undertaken. It is acknowledged that whilst Departmental officers are authorising the claims, it is Internal Audit's opinion that responsibility should also lie with People Management & Performance to provide appropriate guidance as to what should, and what should not,	**	A review of the guidance will be undertaken and placed on the claim screen.	December 2019	Employee Services Manager	The division is currently working on an update to the guidance.		





2018/19 Internal Audit Recommendations Actions Outstanding or Off-Target

be submitted for processing on Resource Link.		

Initial Recommendation	Star Rating	Agreed Action	Agreed Implementation Date	Responsible Officer	Current Position
5118010 Deputyships					
The in-house procedural guidance should be updated to reflect current practice / officers involved with the Deputyship process.		The in-house procedural guidance will be updated to reflect current practice / officers involved with the Deputyship process.	30/06/2019	Finance Manager - Corporate	The procedural document is currently being updated, including updates to reflect change in post titles and authorised signatories with regard to banking arrangements.

Initial Recommendation Star Rating		Agreed Action	Agreed Implementation Date	Responsible Officer	Current Position
6118008 Museums					
[Initial recommendation made	**	Ensure the Collections	November 2016	Museum	ONGOING
during 2015/16 review of		rationalisation programme is	(initially)	Development	Revised Collections Development
Museums]		completed.		Manager	Policy 2017-2022 (dealing with
Appropriate insurance cover			Revised		acquisition and disposal) formally
should be put in place for all			implementation		approved 24/10/2017 by EBM.
artefacts held at the Authority's			date: 2020		Submitted as part of Museum
museums.					Accreditation return October
This should be undertaken in					2017.
liaison with the Authority's Risk					Leisure Services Asset Disposal
Management Section.'					Guidelines.



	'Development of Carmarthenshire Museum Service Collections Centre' report includes a section on opportunities for collections rationalisation. Rationalisation recommendations are complex and extensive to be undertaken in consultation with museums and other stakeholders. Lack of capacity and organisational culture to be addressed to undertake a successful rationalisation programme.
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Initial Recommendation	Star Rating	Agreed Action	Agreed Implementation Date	Responsible Officer	Current Position
6118011 Carmarthen Leisure Cen	tre				
Details of the agreement for the use of the Physiotherapy room should be clarified, and rates charged reviewed.	**	Service level agreement to be written and agreed with third party hirer. Charges going forward to be agreed by Senior Manager.	31/07/2019	Active Facilities Manager	Agreed action remains outstanding. Further consideration is being given by the team as to whether an SLA is needed, or whether the room hire should be included in the Charging Digest.

2018/19 Internal Audit Recommendations Actions Outstanding or Off-Target

Initial Recommendation	Star Rating	Agreed Action	Agreed Implementation Date	Responsible Officer
6118016 Disability Sport Wales G	rant			
The project specific Financial Management code should be utilised for all relevant transactions in order to facilitate accurate reporting of project income /expenditure. When preparing claims, a reconciliation between transactions per the financial management system and transactions claimed should be undertaken. This should be documented.	**	Reconciliation to be undertaken between transactions claimed and the Financial Management System and documented.	30/03/2019	Actif Communities Manager

Agreed



Current Position

Project Grants Manual Training

was received by the relevant officers during January 2020. Following this training, this action will be implemented.

Audit Committee

20th March 2020

Subject and Purpose:

Internal Audit Plan 2020/21 & Planned Coverage for 2021-23

Recommendations / key decisions required:

To approve the Annual Internal Audit Plan for 2020/21 and to confirm the planned coverage for 2021-23.

Reasons:

It is essential that audits are planned using a structured risk based approach. A three year rolling programme provides assurance of adequate audit coverage and provides the flexibility to deal with changes to systems within the Authority.

Relevant scrutiny committee to be consulted:

Not Applicable

Exec Board Decision Required:

Not Applicable

Council Decision Required:

Not Applicable

EXECUTIVE BOARD MEMBER PORTFOLIO HOLDER: Cllr D Jenkins

Directorate:	Designations:	
Corporate Services	Head of Revenues and	Tel No. 01267 246223
	Financial Compliance	E Mail Address:
Name of Head of Service: Helen Pugh		HLPugh@carmarthenshire.gov.uk
Report Author: Helen Pugh		



EXECUTIVE SUMMARY Audit Committee

20th March 2020

SUBJECT

Internal Audit Plan 2020/21 & Planned Coverage for 2021-23

The Audit Plan was compiled using risk assessment principles and taking into account changes in services. The adoption of a three year rolling programme provides assurance of the adequacy of audit coverage and allows the flexibility to deal with changes to systems within the Authority. The Plan assumes full staffing within the section.

The following report is attached for approval:

Internal Audit Plan 2020-23 – Detailed Listing of Planned Reviews

DETAILED REPORT ATTACHED?	YES
DETAILED KEI OKT ATTAOHED.	120



IMPLICATIONS

I confirm that other than those implications which have been agreed with the appropriate Directors / Heads of Service and are referred to in detail below, there are no other implications associated with this report : Signed: Helen Pugh Head of Revenues and Financial Compliance								
Policy, Crime & Disorder and Equalities	Legal	Finance	ICT	Risk Management Issues	Staffing Implications	Physical Assets		
NONE	NONE	YES	NONE	NONE	NONE	NONE		
Finance Reviews carried out to ensure systems in place comply with the Authority's Financial Procedure Rules.								
CONSULTATIONS								

I confirm that the appropriate consultations have taken in place and the outcomes are as detailed below

Signed:

Helen Pugh Head of Revenues and Financial Compliance

- 1. Scrutiny Committee: Not Applicable
- 2. Local Member(s): Not Applicable
- 3. Community/Town Council: Not Applicable
- 4. Relevant Partners: Not Applicable

5. Staff Side Representatives and other Organisations: Not Applicable

Section 100D Local Government Act, 1972 – Access to Information

List of Background Papers used in the preparation of this report:

Title of Document	File Ref No.	Locations that the papers are available for public inspection



Title	2020-21	2021-22	2022-23
ganisation-Wide		-	
Staffing Matters (e.g. DBS Overtime Flexi Leave)	20		0
Local Authority Trading Companies	20		0
Debtors		0	
Travel & Subsistence		0	
tal - Organisation-wide	40		
nief Executives			
People Services			
PMP Function - Recruitment		0	
PMP Function L&D	12		
PMP Organisational Development			0
Ethics		0	
Health & Safety	10	Ŭ	
Performance Management		0	
Staffing Policies		Ŭ Ŭ	0
Declaration of Interest & Hospitality	10		- Ŭ
Executive Support		0	
Whistleblowing	10	Ŭ	
TIC			
Agile Working			0
			0
Administration and Law			
Legal		0	
Democratic Services			0
Media and Marketing			
Press & Communications		0	
Contact Centre/Customer Services		Ŭ	0
Translation		0	
Media & Marketing		-	0
Print Commissioning			0
Sponsorship			0
Tourism	10		
Electoral Services			
Electoral Services		0	
Registrar - Births, Deaths & Marriages	10		
Civic Ceremonial			0
Policy			
Corporate Strategy/Policy Making	10		
Partnership Arrangements			0
Modern Records		0	
Community Safety			0
Performance/Governance/Improvement Plans		0	
Corporate Plan/Business Plans		0	
Wellbeing of Future Generations Act	10		
Welsh Language Standards	10		
Complaints		0	
Freedom of Information		0	
Data Protection		0	

Markets	10		
Property & Estate Management	10		
City Deal		0	
Llanelli Wellness Centre	10	0	0
Regeneration Strand 1	10	0	0
Regeneration Strand 2	10	0	0
Regeneration Strand 3	10	0	0
Regeneration Strand 4	10	0	0
Asset Transfer			0
Industrial Units		0	
Financial Management Other	5	0	0
Grants			
Third Party Grants		0	
Grants General	10		
Total - Chief Executive	177		

Security of Information			0
Social Media		0	
Internet Security		0	
Licensing			0
Communications			0
Computer Assisted Audit Testing(CAATs)	25	0	
Chief Executives Systems:	10	0	0
- Resource Link			
- Contact centre			
- Travel & Subsistence			
Corporate Services Systems:	10	0	0
- Agresso			
- Pensions			
- Revenues/ Benefits / DIPS			
- Insurance & Risk			
- Payment Cards			
Education & Children Services Systems	10	0	0
- SIMMS / Teacher Centre / Parentpay			
Communities Systems	15	0	0
- Carefirst			
- OHMS			
Environment Systems	15	0	0
- Total			
- Planning & Building Control			
- Asset Management			
IT Procurement	15		
Corporate File Plan/SharePoint/Teams			0
Cloud Computing		0	
Data Protection		0	
Networks Inc. Wi-Fi		0	
IT Disaster Recovery	10		
Active Directory		0	
Schools	10		
Other Systems			0
Digital Transformation / Agile Working / Information		0	
Financial Management Other	5	0	0

Education & Children Services			
Education Services			
Special Educational Needs (SEN)	15		
School Redundancy & EVR		0	

			T
Challenge Advisors			0
Additional Learning Needs (ALN)	15	0	
Specialist Provision Units	15		
Inclusion		0	
School Improvement		0	
Early Years Non-Maintained Provision	10		
Sensory Impairment			
School Effectiveness Support Services			0
Welsh Language Support		0	
Strategic Development			
Information & Improvement		0	
Business Support		0	
Children & Young People Participation			0
Schools - TIC			0
Currieulum A Well heine			
Curriculum & Well being			
Education Other Than At School (EOTAS)		0	
Music Services for Schools			0
Youth Service	10		
School Consultants		0	
Youth Offending & Prevention Service			0
Adult & Community Learning	10		
Learning Transformation - eg Cynnydd, Cam Nesa		0	
Children's Services			
Adoption			0
Fostering	10		
Corporate Parenting		0	
Early Years / Family Support		0	
Partnering		0	
Residential Care	10		
Education Welfare			0
Educational Psychology		0	
Safeguarding	10	0	
Quality Assurance		0	
Planning & Commissioning	10		
Financial Management Other	5	0	0
Modernising Education Programme (MEP):			
21st Century Schools / School Modernisation	10		
School Admissions			0
School Development		0	
Schools:			
Schools DBS			0
Schools Recruitment & Teachers salaries	10		
Schools - Governance and Governors		0	
Schools - Monitoring deficits & surpluses		0	
School Meals, Free Meals & Primary Free Breakfast Services	10	0	
Schools Questionnaires	30	0	
School visits	32	0	
<u> </u>			
ants			
Local Authority Education Grant	12	0	
School Milk			0
Post 16	8	0	0
Education - EIG - Final Annual Audit	8	0	0
Education - EIG - Q1 Audit	5	0	0

Education - EIG - Q2 Audit	5	0	0
Education - EIG - Q3 Audit	8	0	0
Education - EIG - Q4 Audit	5	0	0
Education - PDG - Final Annual Audit	8	0	0
Education - PDG - Q1	5	0	0
Education - PDG - Q2	5	0	0
Education - PDG - Q3	8	0	0
Education - PDG - Q4	5	0	0
Cymraeg I Oedolion		0	
Youth Work Strategy Grant		0	
Total: Education & Children Services	279		

Corporate Services			
Risk Management	10		
Annual Governance Statement	10	0	0
Main Accounting		0	
Budget Setting / Delivery of Efficiencies	10		
Budget Monitoring / Budget Manual Compliance			
VAT	8		
Petty Cash			0
Sundry Expenses			0
Capital Accounting incl.Fixed Asset Register		0	
Treasury Management - Loans & Investments (CCC)	10		0
Investments - Dyfed Pension Fund	5		0
Pensions Payroll System		0	
Housing Benefits		0	
Council Tax		0	
NNDR	10		0
Payroll System	15	0	0
Creditor Payments	15	0	0
Debtors System	15	0	0
Cash & Bank	10		0
Travel & Subsistence System		0	
Deputyships	10		0
Trust Funds	20	0	0
Burry Port Harbour - Accounts Return for WAO	5	0	0
National Fraud Initiative		0	
Financial Management Other	5	0	0
Grants			
Corporate Services Grants	30		
otal: Corporate Services	188		

Communities			
Homes and Safer Communities:			
Disability/Adaptations/Renewals/ARBED	10		
Houses for Homes		0	
Tenancy Management		0	
Rents			0
Landlord Incentive	10		0
Sheltered Accommodation	10		0
HRA		0	
Public Health / Protection	10		
Licensing and other fees		0	
Communities (Social Care):			
Contract Management/Partnerships			0
Direct Payments		0	
Home Care	10	0	0
Residential Care Authority & Private Homes	15	0	0



Supported Living		0	
Supported Living		0	0
Day Care			0
Payment cards in Adult Social Care		0	0
MHLD Day Centres	10	0	
	10	0	
Safeguarding Travellers Sites	10	0	0
			0
Affordable Homes		0	
Meal provision	10	0	
Financial assessments and Collections	10		
	10		
Care Plans		0	
Joint Equipment Store		0	
Leisure:			
Cultural/Arts Development: Oriel Myrddin		0	
Museums		0	
Libraries		-	0
Archives		0	
Leisure: Central Team	10	0	0
Amman Valley Leisure Centre		0	0
Carmarthen Leisure Centre	10	0	0
Llanelli Leisure Centre	10	0	0
Other Leisure Centres	10	0	0
Community Sport	10	0	0
East Area Leisure / NERS / Marketing		0	
Partnerships			0
Pembrey Country Park / MCP / Country Parks		0	0
	8	0	
Ski Centre	0		
Theatres South Area Leisure / Education & Workforce		0	
		0	
St Clears Craft Centre			0
Museum of Speed	8		
West Area Leisure	8		
Pendine Outdoor Education Centre		0	
Communities General:			
Llesiant Delta Wellbeing Ltd - LATC			
- Debtors / Income			
- Procurement	20	0	0
- Governance			
- Payroll			
Financial Management Other	5	0	0
rants			
Supporting People (Regional Development Coordinator)	5	0	0
Homelessness Grant (incl Gosod Syml)	10	0	0
Housing Support Grant	20	0	0
Enable Grant	10	0	0
otal: Communities	229		
nvironmental Services Property (Environment):			
Property (Environment): Property Maintenance	15	0	
	15	5	1

Waste		0	
Environmental Enforcement		0	0
Municipal services, including cemeteries and public conveniences	10		0
Flood Defence and Coastal Protection	10		
	10		
Highways and Transport:			
Highway Maintenance (incl. Trunk Roads)	10	0	
Other Streetwork	10	0	
Street lighting			0
Public transport			0
School & College, Community Transport	10		-
Parking Inc. Enforcement		0	
Fleet/Plant Management		0	
Traffic Management	10		
Road Safety		0	
Active Travel		0	
Public Rights of Way	+ +	<u> </u>	0
Highways Structures	10		, , , , , , , , , , , , , , , , , , ,
Asset Management	10		
Planning Services:	+ +		
Building Control		0	
Conservation		0	
106 Agreements	10	-	
Local Development Plan			0
Heritage		0	<u> </u>
		-	
Policy & Development Departmental:			
Management Systems - Total		0	
		-	
Financial Management Other	5	0	0
		-	
Grants			
Departmental Grants	20	0	0
Total: Environmental Services	128		
Procurement / Contracts			
Corporate Procurement			0
Framework contracts	10	0	
Regional Framework contracts	10		
Specific Project - Pre Contract	8	0	0
Specific Project - Mid Contract	8	0	0
Specific Project - Post Completion	8	0	0
Capital Maintenance			0
Contract Partnering Selection		0	
Capital Programme / SASG			0
Departmental Contract Management	10		
Community Benefits		0	
Category Management		0	
Capital Projects	15		
Financial Management Other	5	0	0
			1

TOTAL AUDIT DAYS 2020-21

1240

Agenda Item 6

Audit Committee

20th March 2020

Subject: AUDIT COMMITTEE FORWARD WORK PROGRAMME

Purpose: Identify 2020/21 Audit Committee Agenda Items

Recommendations / key decisions required:

To receive the report.

Reasons:

Annual Forward Work Programme to inform Members of the expected Agenda Items for the 2020/21 Audit Committee Cycle.

Relevant scrutiny committee to be consulted:

Not Applicable

Exec Board Decision Required:

Not Applicable

Council Decision Required: Not Applicable

EXECUTIVE BOARD MEMBER PORTFOLIO HOLDER: Cllr D Jenkins

Directorate:
Corporate ServicesDesignations:
Head of Revenues and
Financial ComplianceTel No. 01267 246223
E Mail Address:
HLPugh@carmarthenshire.gov.ukName of Head of Service:
Helen PughReport Author:
Helen PughHLPugh@carmarthenshire.gov.uk



EXECUTIVE SUMMARY AUDIT COMMITTEE

20th March 2020

AUDIT COMMITTEE FORWARD WORK PROGRAMME

To provide Members with a Forward Work Programme for the 2020/21 Audit Committee cycle to ensure that all appropriate Committees have a published up to date programme owned by the Committee Members The following Report is attached:

Forward Work Programme

DETAILED REPORT ATTACHED?

YES



IMPLICATIONS

I confirm that other than those implications which have been agreed with the appropriate Directors / Heads of Service and are referred to in detail below, there are no other implications associated with this report : Signed: Helen Pugh Head of Revenues and Financial Compliance

-						-
Policy, Crime	Legal	Finance	ICT	Risk	Staffing	Physical
& Disorder				Management	Implications	Assets
and				Issues		
Equalities						
NONE	NONE	NONE	NONE	NONE	NONE	NONE

CONSULTATIONS

I confirm that the appropriate consultations have taken in place and the outcomes are as detailed belowSigned:Helen PughHead of Revenues and Financial Compliance

1. Scrutiny Committee: Not Applicable

2. Local Member(s): Not Applicable

3. Community/Town Council: Not Applicable

4. Relevant Partners: Not Applicable

5. Staff Side Representatives and other Organisations: Not Applicable

Section 100D Local Government Act, 1972 – Access to Information

List of Background Papers used in the preparation of this report:

THESE ARE DETAILED BELOW

Title of Document	File Ref No.	Locations that the papers are available for public inspection
Strategic Audit Plan 2019-22	AC 22-03-19	Internal Audit Unit



FORWARD WORK PROGRAMME - Audit Committee	1	Audit Committee 2020/21				
Subject area and brief description of nature of report	Lead Department	Responsible Officer	Mar-20	Jun-20	Sep-20	Dec-20
Appointment of Audit Committee: • Chair	Corporate Services	Audit Committee		•		
· Vice Chair	oorporate bervices					
Annual Audit Report	Corporate Services	Head of Revenues and Financial Compliance		•		
Forward Work Programme	Corporate Services	Head of Revenues and Financial Compliance	•	•	•	•
Internal Audit Plan Update		Head of Revenues and				
To receive the progress report To receive the Scoring Matrix for finalised reviews	Corporate Services	Financial Compliance	v	*	*	*
Internal Audit indicative three year plan	Corporate Services	Head of Revenues and Financial Compliance	•			
Assurance Reviews: - Fundamental financial systems - 3' reports	Corporate Services	Head of Revenues and Financial Compliance		As re	quired	
Progress Report - Delivery of External Audit Recommendations	Regeneration & Policy	Performance Planning Section				v
Progress Report - Delivery of Internal Audit Recommendations	Corporate Services	Head of Revenues and Financial Compliance	v			
Internal Audit Progress Updates requested by Audit Committee:	Corporate Services	Head of Revenues and Financial Compliance				
Progress reports as requested by Audit Committee						
Strategic Commissioning of Accommodation Services for Adults with Learning Disabilities		Head of Mental Health and	v			
Museums		Learning Disabilities Head of Leisure				,
Pembrey Ski Centre	Communities	Head of Leisure	<i>.</i>			•
		Head of Leisure	•	,		
- Llanelli Leisure Centre				•		
People Performance Management Review (2017)	Chief Executives	Assistant Chief Executive			•	
Asset Valuation update	Corporate Services	Director of Corporate Services	v			
Approval of Audit Charter	Corporate Services	Head of Revenues and Financial Compliance		As re	quired	
Approval of Strategies / Rules & Regulations	Corporate Services	Head of Revenues and Financial Compliance		As re	quired	
Approval of Anti-Fraud and Corruption Strategy	Corporate Services	Head of Revenues and Financial Compliance		*		
Receive the Corporate Risk Register	Corporate Services	Head of Revenues and Financial Compliance	>		•	
Opportunity for Members to discuss Risks	Corporate Services	Risk owners	v		¥	
Statement of Accounts including Annual Governance Statement for Carmarthenshire CC & Dyfed Pension Fund						
To be received	Corporate Services	Head of Financial Services		v		
· To be approved					•	
Burry Port Harbour Accounting Statement To be received	Corporate Services	Head of Financial Services				
· To be approved					•	
Audit enquiries to those charged with governance and management for: • Carmarthenshire CC	Corporate Services	Head of Financial Services				
Dyfed Pension Fund						
Single Tender Action	Corporate Services	Director of Corporate Services		As re	quired	
Minutes for noting:		Head of Revenues and				
Grants Panel	Corporate Services	Financial Compliance Head of Financial Services	~	¥	¥	¥
Corporate Governance Group Risk Management Steering Group						
Wales Audit Office:	Corporate Services					
Audit Plan Update	4		~	¥	¥	*
Annual Improvement Report Financial Statements – ISA260 Report presented to those charged with Governancein relation to the Statement of		1			~	
Prinancial Statements - ISA200 Report presented to those charged with Governancein relation to the Statement of Accounts for: Carmarthenshire CC					•	
Dyfed Pension Fund		4				
Letter of Representation Carmarthenshire CC		Walco Audit Office			.	
o Dyfed Pension Fund		Wales Audit Office				
Annual Audit Letter: Carmarthenshire CC						,
O Dyfed Pension Fund						
· Auditor General's fees						
 Financial Audits: § Carmarthenshire CC 			~			
§ Dyfed Pension Fund						
o Performance Audit						

Audit Committee Training / Informal Sessions

Subject error and brief	Lead								Dates						
Subject area and brief description of session	Department	Responsible Officer(s)	Jul-17	Dec-17	Mar-18	Jul-18	Sep-18	Dec-18	Mar-19	Jul-19	Sep-19	Jan-20	Mar-20	Jun-20	Sep-20
Audit Committee - Self Assessment	Corporate Services	Director Corporate Services Head of Revenues and Financial Compliance	~												
Meeting with Auditors	Corporate Services	Director Corporate Services Head of Revenues and Financial Compliance		~		~		~			~		~		
Risk Register	Corporate Services	Director Corporate Services Head of Revenues and Financial Compliance			~				~			~	~		
Statement of Accounts & Annual Governance Statement	Corporate Services	Director Corporate Services Head of Revenues and Financial Compliance				~				~				>	
Audit Committee Development Session	Corporate Services	Director Corporate Services Head of Revenues and Financial Compliance					~								
Fraud Awareness	Corporate Services	Director Corporate Services Head of Revenues and Financial Compliance											~		
Category Management	Corporate Services	Director Corporate Services Head of Revenues and Financial Compliance	~												
Local Authority Trading Companies	Corporate Services	Director Corporate Services Head of Revenues and Financial Compliance													~

Agenda Item 7

Audit Committee

20th March 2020

Carmarthenshire County Council's Corporate Risk Register

Recommendations / key decisions required: To receive the Corporate Risk Register. **Reasons:** • To ensure that the Audit Committee is made aware of the Corporate Risks Relevant scrutiny committee to be consulted: Yes – Audit Committee (20th March 2020) **Executive Board decision required:** No

Council Decision required:

No

Executive Board Member Portfolio Holder: Cllr. David Jenkins (Resources)

Directorate: Corporate Services	Designations:	Tel Nos. / E-Mail Addresses:
Name of Director: Chris Moore	Director of Corporate Services	01267 224120 cmoore@carmarthenshire.gov.uk
Report Authors: Helen Pugh	Head of Revenues & Financial Compliance	01267 246223 hlpugh@carmarthenshire.gov.uk



EXECUTIVE SUMMARY

Audit Committee

20th March 2020

Carmarthenshire County Council's Corporate Risk Register

The Authority maintains a Corporate Risk Register to evaluate its exposure to key strategic risks. The Corporate Assessment recommended that the Corporate Risk Register as agreed by CMT should be shared with the Audit Committee. Review and monitoring of the Corporate Risk Register is delegated to Audit Committee in line with the Terms of Reference of the Audit Committee. The Register will be reviewed by the Audit Committee at its March2020 meeting.

The following changes are to be noted:

Removal of the following risks from the Corporate Risk Register,

i) CRR190018 – Ensure quality and adequate supply of Housing within the County

CMT considered and approved the addition of the following risks to the Corporate Risk Register:

- i) Net-zero Carbon Agenda
- ii) Coronavirus
- iii) Local Government and Elections (Wales) Bill
- iv) Flooding
- v) Cyber Risk

DETAILED REPORT ATTACHED? YES

IMPLICATIONS

I confirm that other than those implications which have been agreed with the appropriate Directors / Heads of Service and are referred to in detail below, there are no other implications associated with this report.

Signed:	Chris Moo	re – Director of	Corporate Se	ervices		
Policy, Crime & Disorder and Equalities	Legal	Finance	ICT	Risk Management Issues	Staffing Implications	Physical Assets
None	None	None	NONE	Yes	NONE	NONE



4. Risk Aims of the Corporate Risk Register to collate strategic risks facing the Authority.

CONSULTATIONS

I confirm that the appropriate consultations have taken in place and the outcomes are as detailed below:

Signed: Chris Moore – Director of Corporate Services

1. Scrutiny Committee – Audit Committee will be required to receive the Corporate Risk Register at its meeting scheduled for Friday 13th December 2019

- 2. Local Member(s) N/A
- 3. Community / Town Council N/A
- 4. Relevant Partners N/A

5. Staff Side Representatives and other Organisations – N/A

Section 100D Local Government Act, 1972 – Access to Information List of Background Papers used in the preparation of this report:

THERE ARE NONE



2019/20 Corporate Risk Register

Cornorate	Management	Team	

Corporate Management T	Team											
Risk (Threat to achievement of business objective)	Assessment of Uncont (Assume NO controls i			Risk Control Measures	Assigned To	Assessment of Curren	nt Risk				ebruary 2020) Update /
	Impact	Probability	Risk Rating			Impact	Probability	Risk Rating	Impact	Probability	Risk Rating	
CRR190004 - Ensuring that the Authority effectively manages its financial resources and responds to the challenges of reduced funding	Catastrophic	Likely	Significant	 Medium Term Financial Strategy - 5 Year Plan (including efficiency targets) 	Chris Moore/Randal Hemingway	Catastrophic	Possible	High	Catastrophic	Possible	High	The impact of austerity and reducing budg organisation so that it is able to reflect, add developed a recommended framework set the management of risk in this area, whils A revised Learning Policy which reflects the requirements of the new Investors in Peop
	5	4	20			5	3	15		5	3 15	Proposed mechanisms to reinforce the value deployed in a cost effective and equitable performance. HR Business Partners are an integral part of managers on workforce planning usually a
				 Full County Council Elected Member Engagement on an annual basis to set priorities and allocate the Budget 	Chris Moore/Randal Hemingway							
				Challenge from Scrutiny Committees	Linda Rees Jones							
				 Public Consultation regarding budget priorities on an Annual Basis 	Chris Moore/Randal Hemingway							
				 Engagement with Welsh Government via WLGA to ensure Carmarthenshire County Council receives fair funding from Welsh Government Ongoing (0% complete) 	Chris Moore/Randal Hemingway							
				 TIC Programme to identify efficiencies and promote alternative methods of service delivery 	Paul Thomas							
				Workforce Planning to ensure staff resources are planned to match demand	Paul R Thomas							
				Wales Audit Office external challenge and assessment	Chris Moore/Randal Hemingway							
CRR190005 - Ensuring effective management of Grant Funding (including accessing Grant Funding) Threat of having to repay significant Grant	Substantial 4	Likely 4	Significant 16	Project Management Training	Chris Moore	Substantial	Unlikely 2	Medium 8	Substantial	Possible 4	Medium 3 12	Internal Audit plan includes a sample of gr
monies.				Grant Funding Bodies Guidance Briefings and Training	Chris Moore							Wales Audit's Grants Review work are now that for those grants scrutinised externally
												Grants panel continue to meet on a quarte
				Grants Panel	Chris Moore							Carmarthenshire CC are attracting more and with same level of work and evidence for all not pay towards managemetn costs. Volume
Page 51				Grants Manual / CPRs / FPRs	Chris Moore							Roll out procurement training planned

e / New Risk Control Measures	Change
dgets across the public sector, requires the Council to be a learning adapt and implement new and better ways of working. OD have set out in a report to be considered by CMT, that will better support ilst continuing to meet workforce development needs. The framework the Organisations Core Values, the ethos of a learning culture and the ople Standard. value of the investment made in learning, so that resources are le way to deliver and improve individual and organisational t of Departmental Management Teams and provide advice to <i>r</i> as part of the business planning process.	
grants for review annually in addition to those requiring a certificate. ow identify less issues than in previous years, giving some assurance Ily there have been some improvement in procedures .	1
rterly basis and minutes reported to Audit Committee nd more funding through grants, which requires deatiled administration, Ill elvels of grant - risk reputationaly and financially. Majority of grants do ne - inherent risk is higher	

The t to achievement of business	Assessment of Uncont (Assume NO controls i			Risk Control Measures	Assigned To	Assessment of Curr	ent Risk		Updated Risk - @	epruary 2020	Update / New Risk Control Measures
	Impact	Probability	Risk Rating			Impact	Probability	Risk Rating	Impact Probabilit	y Risk Rating	
Anagement Management (including capacity and compliance with Employment Law and Health & Safety Legislation)	Substantial 4	Likely 4	Significant 16	 Competence based recruitment, assessment centres for recruitment of key roles, induction training, coaching and mentoring, appraisals and supervision, probationary policy 	Paul R Thomas	Substantial 4	Unlikely 2	Medium 8	Substantial Unlik	eły Medium 2 8	OD has commenced a programme of work to modernise the Councils approach to learning and therefore support effective People Management. Examples of this include: a) A revised Leadership & Management Development Framework (<i>awaiting CMT endorsement</i>) has built on the outcomes of 'Evaluation of the Council's review of people performance management 2017 – Carmarthenshire County Council', Welsh Audit Office (April 2018) and the Investors in People review (May 2018). It is aimed at building capacity at potential 3 rd /4 th tier managers with project work as a central focus supported by targeted development, either through OD or Departmental Programmes. It also maps out the expected Leadership Journey based around leadership and management behaviours.
				Development of Employment Policies and briefings and training, audit and monitoring	Paul R Thomas						b) Leading on the all Wales Health and Social Care Induction Framework (H&SCIF) a key objective of this project is to prepare new workers in the domiciliary care sector for registration with Social Care Wales by completing the Social Care Wales Principles and Values Award and the All Wales Induction Framework for health and social care (AWIF). Project which covers the region is has already established different methods of
											c) The Learning Management System Project (funded jointly by Chief Executives department and the Digital Transformation Fund) will provide a new and improved learning environment of which one aspect will be the provision of updated essential e-learning (a priority for the purposes corporate and service based requirements e.g. statutory and employment obligations). The project aims to ensure that it supports the organisations learning culture, and the application of different tools and styles of learning will be critical. It will need to include those that support mobile learning, video learning, micro-learning, social eLearning, as well as the necessary learning analytics to collect, measure and analyse the learning habits and performance levels of employees and effective people management.
											A forward work programme for employment policy updates and development is in place which tracks changes to employment legislation and ensures that Council policies are updated to reflect current legislation
											HR Advisors and H&S Advisors provide advice to managers across the authority and in schools to ensure consistency and compliance with policies and legislation.
CRR190007 - Ensuring effective management of Procurement / Contract Management and Partnership arrangements	Substantial 4	Likely 4	Significant 16	Participation in the National Procurement Service	Helen Pugh	Substantial 4	Unlikely 2	Medium 8	Substantial Unlik	ely Medium 2 8	Category Management introduced and three category plans in place. Procurement continue to work with departments to review and implement the outcomes from the category plans. Two other plans are currently in the process of being developed.
management of Procurement / Contract	Substantial 4	Likely 4	Significant 16		Helen Pugh Helen Pugh	Substantial 4	Unlikely 2	Medium 8	Substantial Unlik	<mark>ely Medium</mark> 2 8	departments to review and implement the outcomes from the category plans. Two other plans are currently in
management of Procurement / Contract	Substantial 4	Likely 4	Significant 16	Procurement Service New Procurement Strategy	-	Substantial 4	Unlikely 2	Medium 8	Substantial Unlik	<mark>ely Medium</mark> 2 8	departments to review and implement the outcomes from the category plans. Two other plans are currently in the process of being developed. Carmarthenshire memebr of the WLGA group set up to consider the approach for procuring for Wales moving
management of Procurement / Contract	Substantial 4 Catastrophic S	Likely 4 Probable	Significant 16 Significant 25	Procurement Service New Procurement Strategy developed and approved in April 2018	Helen Pugh	Substantial 4 Catastrophic S	Unlikely 2 Unlikely 2	Medium 8 High 10	4 Catastrophic Unlik	2 8	departments to review and implement the outcomes from the category plans. Two other plans are currently in the process of being developed. Carmarthenshire memebr of the WLGA group set up to consider the approach for procuring for Wales moving
management of Procurement / Contract Management and Partnership arrangements CRR190009 - Deliver Effective Safeguarding Arrangements - Children (Detail in separate Safeguarding Risk	4 Catastrophic	4 Probable	16 Significant	Procurement Service • New Procurement Strategy developed and approved in April 2018 • Procurement Board Develop implement and regularly monitor effective safeguarding policies and procedures for Children's	Helen Pugh Helen Pugh	4 Catastrophic	2 Unlikely	8 High	4 Catastrophic Unli	2 8 Kely High	departments to review and implement the outcomes from the category plans. Two other plans are currently in the process of being developed. Carmarthenshire memebr of the WLGA group set up to consider the approach for procuring for Wales moving
management of Procurement / Contract Management and Partnership arrangements CRR190009 - Deliver Effective Safeguarding Arrangements - Children (Detail in separate Safeguarding Risk	4 Catastrophic	4 Probable	16 Significant	Procurement Service • New Procurement Strategy developed and approved in April 2018 • Procurement Board Develop implement and regularly monitor effective safeguarding policies and procedures for Children's Services • To have a sound procedure for professional abuse allegations	Helen Pugh Helen Pugh Stefan Smith	4 Catastrophic	2 Unlikely	8 High	4 Catastrophic Unli	2 8 Kely High	departments to review and implement the outcomes from the category plans. Two other plans are currently in the process of being developed. Carmarthenshire memebr of the WLGA group set up to consider the approach for procuring for Wales moving forward.

Risk (Threat to achievement of business	Assessment of Uncon (Assume NO controls			Risk Control Measures	Assigned To	signed To Assessment of Current Risk				l Risk - @ Febro	uary 2020	Update /
objective)	Impact	Probability	Risk Rating			Impact	Probability	Risk Rating	Impact	Probability	Risk Rating	
				operated by third party providers •								
				Ensure sexual exploitation Risk Assessments (SERAFs) and Missing Persons Risk Assessments are • completed as required	Stefan Smith							Appropriate Safegaurding measures are include This is regularly monitored via the Childrens Sa Operational Group.
				New arrangements implemented for our leaving care services in accordance with the Social and Well- being Act 2014	Stefan Smith							This is part of the new revised Corporate Paren council fulfils its Corporate Parenting role and t reach their full potential.
CRR190010 - Safeguarding Arrangements - Vulnerable Adults	Catastrophic	Probable 5	Significant 25	Representation at the Regional Board	Jake Morgan	Substantial	Unlikely 2	Medium	Substantial	Unlikely		The Regional Safeguarding Board is well est sub groups. The Carmarthenshire multi agency Local Op
	3	2	25	 Implementing effective safeguarding policies and procedures for vulnerable adults 	Jake Morgan	4	2	8		4 2	8	relationships. There is evidence of the dissemination of m Child Practice reviews. Two Safeguaring officers are now placed in referrals coming directly to the Safeguardin Carmarthenshire led the development of a
				 Monitoring the performance of safeguarding within adult services 	Jake Morgan							Timescales for responding to safeguarding Carmarthenshire achieving above 95% for e Systems for collecting performance data is A collaborative consistent approach for res Recently Safeguarding Adults was included
				Responding to regulators reviews and recommendations	Jake Morgan							positive feedback, the following comments - "Safeguarding practice is well led by Senio Team" - "Good multi-agency working relationships
				 Monitoring of third party providers to ensure safeguarding procedures are being effectively operated 	Jake Morgan							
CRR190011 - Develop and Deliver the Improvement Plan / Corporate Performance Plans	Substantial 4	Likely 4	Significant 16	Undertake detailed analysis of all lower quartile Performance Indicators to develop action plans.	Noelwyn Daniel	Substantial 4	Unlikely 2	Medium 8	Substantial	Unlikely 4 2		The Well-being plan and the Corporate Plan Strategy. PIMS continues to be used to monitor perfo This information also forms part of the busi
				Address underperformance via Business Planning process	Noelwyn Daniel							
				Monitoring progress via Performance and Improvement Monitoring System (PIMS) and dashboards	Noelwyn Daniel							
CRR190012 - Failure to adhere to an effective Corporate Governance Framework	Substantial 4	Likely 4	Significant 16	Corporate Governance Group	Helen Pugh	Substantial 4	Unlikely 2	Medium 8	Substantial	Unlikely 4 2	Medium 8	Wales Audit Office Corporate Assessment A
Π				Implementation of the WLGA Review of Governance	Noelwyn Daniel							Better use of Resources and Building a Bett seven CIPFA principles of Good Governance
Page				Annual Governance Statement	Helen Pugh							
53												

e / New Risk Control Measures	
	Change
luded in all Third Party contracts.	
Safegaurding Audit and Evaluation Group and the Multi Angency	
renting Strategy monitored via the Corporate Parenting Panel, ensuring the nd that our looked after children and care leavers have the opportunity to	
established, Carmarthenshire is well represneted on the Baord and	$ \longleftrightarrow $
Operational Group is also well established with good collaborative	
f multi-agency learning via the infrstructure for Adult Pracitce and	
I in IAA which has improved initila responses and led to a reduction in	
ding team. f a Threshold Document which is well understood by all partners.	
ng referrals has improved significantly with perfromacne in	
or enquireies being completed within 7 days. a is much improved	
responding to professional concners has been agreed.	
led as part of a CIW inspection concenring Older People and received nts are from the review:	
nior Managers and Operationally supported by the Safegusarding	
nips at strategic and operational levels".	
Plan are now consolidated and incorporated into the Corporate	
	\longleftrightarrow
erformance indicators and reported regularly to scrutiny committees. business planning and financial planning process.	
nt Action Plan delivered	\leftrightarrow
etter Council are aligned to the AGS which are structured based on the	
-	
nce	
-	

Risk (The t to achievement of business offective)	Assessment of Uncontr (Assume NO controls in			Risk Control Measures	Assigned To	Assessment of Curren	nt Risk		Update	d Risk - (@ Febru	ary 2020	Update / New Risk C
Nisk (Thet to achievement of business (口 ① ①	Impact	Probability	Risk Rating			Impact	Probability	Risk Rating	Impact	Probabili	ty	Risk Rating	
CRR190013 - Delivery of the City Deal (Outcomes / Budget)	Substantial 4	Likely 4	Significant 16	Establishment of Swansea Bay City Region Board	Noelwyn Daniel	Substantial 4	Possible 3	High 12	Substantial	<mark>I Poss</mark> 4	ible 3	High 12	Two separate reviews completed. Reciews looked into the Deal. One commissioned by Westminster and Welsh Gove
				Development of Regional Joint Committees	Noelwyn Daniel								the Joint Committee. The outcomes of these reviews have Committee
				 An agreement between the UK and Welsh Governments and 4 local authorities (Carmarthenshire, Swansea, Neath & Port Talbot and Pembrokeshire) and successful private and public collaboration will address the economic underperformance of the region, with emphasis on uplifting productivity, skills, employment and prosperity. 	Noelwyn Daniel								
				Financial Planning	Chris Moore								
CRR190014 - Delivery of the Wellness Project (Outcomes / Budget)	Substantial 4	Likely 4	Significant 16	Membership of Project Board	Wendy Walters	Substantial 4	Possible 3	High 12	Substantial	1 Poss 4	ible 3	High 12	Two independent reviews commissioned by Carmarthensl WAO concluded that 'Carmarthenshire County Council ha managed risk to protect public money in its actions relatin
				 Development of Life Science and Wellbeing network of campuses and villages, consisting of primary / community care facility, an Institute of Life Science and an educational and skill development capability. 	Wendy Walters								Acuity concluded that Council Officers have taken prudent considered legal and financial environment."
				Financial Planning	Chris Moore								
CRR190015 - Delivery of the Approved Capital Programme (Outcomes / Budget)	Substantial 4	Likely 4	Significant 16	Strategic Asset Steering Group	R Hemmingway	Substantial 4	improbable	Low 4	Substantial	I Improl	bable 1	Low 4	SASG continues to meet regularly and has well established implementation of the capital programme.
				Project Management Tool Kit	Jason Jones								the level of training and oversight remains satisfactory and
				Project Management Training	Paul R Thomas								
				Long term Treasury management / loan funding	Chris Moore								
CRR190016 - Delivery of the Authority's waste management and recycling obligations (including meeting Landfill Targets)	Substantial	Likely 4	Significant 16	Maintain current provision and infrastructure for recycling	Ainsley Williams	Substantial	Probable 5	Significant 20	Substantial	Like	ely 4	High 16	Alternative RDF outlets now in place. Restrictions on wast have been affected in April 2019. Further restrictions on b November 2019 together with targeted advisor programm These have had the combined effect of improving our rect statutory target.

ate / New Risk Control Measures	Change
eciews looked into the governance arrangements of the Swansea Bay City nster and Welsh Government, the other internal review commissioned by of these reviews have bneen issued and considered by the the Joint	+
oned by Carmarthenshire CC with regard to the project ire County Council has followed appropriate processes and effectively ey in its actions relating to the Wellbeing and Life Science Village' and rs have taken prudent steps to manage the project in a safe and well nment."	1
d has well established procedures in place to develop and oversee amme. mains satisfactory and all training is now accessible on the intranet.	¢
. Restrictions on waste entering our in household waste recycling centres ther restrictions on black bags limit (4 to 3) intoduced at the kerbside in ted advisor programme. of improving our recycling performance, but we remain close to the	

Risk (Threat to achievement of business objective)	Assessment of Uncontrolled Risk (Assume NO controls in place)		Risk Control Measures	Assigned to Assessment of Current Risk		Updated Risk - @ February 2020		ebruary 2020	Update / New Risk Control Measures	Change			
	Impact	Probability	Risk Rating			Impact	Probability	Risk Rating	Impact	Probability	Risk Rating		
CRR190017 - Effective Management of demand for Social Care (Adult & Children)	Significant 3	Likely 4	High 12	 Establish effective systems to ensure thresholds for access and eligibility criteria are understood and consistently applied by staff and partners 	Avril Bracey / Neil Edwards	Significant 3	Possible 3	Medium 9	Significant	Possible 3	Medium 3 9	Families First and Flying Start programmes to deliver early intervention with children and families	
				Deliver implementation plan for Social Services and Wellbeing Act	Stefan Smith/Avril Bracey							Further control measures put in place: To introduce a range of initiatives to manage and/or reduce demand To commission an effective, efficient and ecomical model for the provision of domiciliary care To focus on positive recruitment and retention practices to motivate and sustain the workforce in order that we maintain a sufficient workforce and one that is equipped to perform their work requirements Promote and develop social enterprises and cooperatives to provide preventative services, care and support	
				Collaborate with partners to deliver information, advice, assistance and preventive services	Stefan Smith/Avril Bracey								
				 Work with partners, local community action groups and local people to build resilient communities and community models of support 	Avril Bracey / Stefan Smith							Families First and Flying Start programmes to deliver early intervention with children and families	
				 Promote and develop social enterprises and cooperatives to provide preventative services, care and support 	Avril Bracey								
				To introduce a range of initiatives to manage and/or reduce demand									
				To commission an effective, efficient and ecomical model for the provision of domiciliary care									
				To focus on positive recruitment and retention practices to motivate and sustain the workforce in order that we maintain a sufficient workforce and one that is equipped to perform their work requirements Promote and develop social enterprises and cooperatives to provide preventative services, care and support									
				• We will monitor and report on Social Worker Vacancies and Caseloads quarterly	Avril Bracey Stefan Smith							Children's Social Worker caseloads and vacancies are monitored on a regular basis at senior management level. At the end of December '19 there were 2 social work vacancies (1.3%)	

Risk (The t to achievement of business	Assessment of Uncon (Assume NO controls			Risk Control Measures	Assigned To	Assessment of Curre	nt Risk		Updated	l Risk - @ I	February 2020	Update /
ୁକ୍ତ ପ୍ର କ୍ 	Impact	Probability	Risk Rating			Impact	Probability	Risk Rating	Impact	Probability	Risk Rating	
CHT290018 - Failure to deliver a quality Education Service	Substantial	Possible	High	Raise standards at each key stage	Gareth Morgans	Substantial	Unlikely	Medium	Substantial	Unlikely	Medium	We continue to:
	4	3	12	 Support schools to develop and deliver new curriculum. 	Gareth Morgans	4	2	8		4	2 8	Improve the proportion of schools with a G System; We will support schools, in tandem with ER outcomes for all pupils outcomes at the en We shall continuing to promote regular sch welfare, robustly challenging poor attendar We will implement the Attendance Forware Continue to hold all schools and ERW to acc intervening in schools where performance We will continue to support, challenge and provision and outcomes in collaboration wi Networks. We will continue with the design of the Carman
				Support schools to implement ALN reform	Gareth Morgans							Working (ERW), schools and other providers, fi and economic strategy with the design of the r We are dovetailing local opportunities for curri view towards developing a Carmarthenshire Le
												Inclusion Officers continue to support the 10 p Transformation Implementation Plan and are in Progress monitoring is on-going with a review of
				Deliver the Welsh in Education Strategic Plan (WESP) and the recommendations of the Welsh Language Carmarthenshire Report	Gareth Morgans							The current WESP document is now in it's pent that the key messages are adhered to and that continue to progress. The AGGaD service continue work within schoor regarding moving all schools along the languag On-going collaboration and partnership workin approaches effectively. This continues to be er throughout the Spring Term, providing a positiv
												Continue to work with partnership with special complexity needs in mainstream settings.
				 Provide appropriate support for vulnerable learners - ALN, LAC, EAL, Travellers, e-FSM 	Gareth Morgans							The majority of projects within the Band A Prop remaining projects, including Ysgol Rhys Pricha site in March 2020) With regards to the Band B scheme for Ysgol Pembrey has also been appro
				 Manage the 21st Century School Programme and reduce the number of surplus places with the schools system 	Gareth Morgans							approved with an on site target date of March
CRR190019 - Failure to ensure that schools effectively manage their resources and respond to challenges	Substantial 4	Likely 4	Significant 16	 Lead the TIC Schools project, working with colleagues and schools to identify significant savings as set by the County Council through the budget efficiency programme 	Gareth Morgans	Substantial 4	Likely 4	Significant 16	Substantial	Likely 4	Significant 4 16	Levels of risk continue to be monitored via are ongoing throughout the financial year. range of officers / groups, including the Sch The Federation agenda analyses and seeks Panel challenges schools in deficit on budge is currently being evaluated. Schools surplus spaces review to be carried

e / New Risk Control Measures	Change
	$ \Longleftrightarrow $
a Green or Yellow categorisation in the National School Categorisation	
ERW (Education through Regional Learning), to further improve end of the Foundation Phase, Key Stage 2, Key Stage 3 and Key Stage 4	
school attendance to maximise educational opportunities and child dance and persistent absenteeism;	
rard Working Plan; account for further improving standards and outcomes for learners, ce is not satisfactory;	
nd improve the quality of leadership and its impact on improving with senior school leaders e.g. provision of Leadership Seminars and	
marthenshire Curriculum in partnership with Education through Regional s, framed within the national context. Pursue opportunities to link corporate e new curriculum.	
urriculum enrichment and extension with the national architecture with a Learner Offer.	
0 priorities outlined in the Regional Additional Learning Needs (ALN) re involved in delivering outcomes in each priority delivery schedule. w of priorities scheduled during the Spring Term.	
enultimate year. We will continue to ensure hat specific changes in school provision	
hools in accordance to need and effectiveness Jage continuum.	
king between Rhysygors and our services continues to support integrated enhanced by additional inter-departmental collaboration that will continue sitive platform for continued development and improvement.	
cialist setting staff to share expertise to support low incidence high	
Programme have been completed, with schemes being progressed for the chard and Ysgol Llangadog (on site) and Ysgol Gorslas (expected to start on d B Programme, the project for Five Roads has commenced on site and the proved by Welsh Government. The scheme for Ysgol y Castell has been rch 2020.	
via a detailed focus on individual school budget performance. Analyses ar. Progress updates and ensuing actions are monitored closely by a Schools Budget Forum, Educations Services Forum, DMT, ECS Scrutiny. As to improve the viability of smaller schools. The Change Review dget and business management. Business Management within schools	
ied out	

Risk (Threat to achievement of business objective)	Assessment of Uncon (Assume NO controls			Risk Control Measures	Assigned To	Assessment of Current Risk		Updated	Risk - @ Febr	ruary 2020	Update / New Risk Control Measures	Change	
objectivoj	Impact	Probability	Risk Rating			Impact	Probability	Risk Rating	Impact	Impact Probability Risk Rating			
CRR190021 - Maintain and develop effective Planning Policies (including delivering effective enforcement)	Substantial 4	Possible 3	High 12	 Local Development Plan (LDP) Local Enforcement 	Llinos Quelch Llinos Quelch	Substantial 4	Possible 3	High 12	Substantial	Possible 4 3	High 12	LDP Review is well underway. Timetable approved by WG. Preferred Strategy consulted upon on time early 2019. Deposit Consultation due late 2019 early 2019. Progress currently on track and in line with required adoption by December 2021. Enforcement: The Council has one of largest case loads per population in Wales. An internal review is occurring with regards enforcement processes - the results of this are currently being firmed up (Feb 2020). Enforcement is also part the Strategic Review of Planning which has been reported on late January 2020. Actions from both reviews will help inform the way forward and a Review Steering Group has been set up to take forwrad the various actions. Lead Officers are being nominated during February and a timescale for delivery will be firmed up early March. The Enforcement specific internal review needs to be brought within this overall Review.	¢
CRR190022 - Manage and Develop new external arrangements	Substantial 4	Likely 4	Significant 16	Governance arrangements incl management and Councillor representation on Boards	Corporate Management Team	Substantial 4	Possible 3	High 12	Substantial	Possible 4 3	High 12	All proposals and intiatives must be considered by CMT, this ensures moderating and consistnecy in approach. WAO review programmed for 2019/20	\leftrightarrow
				Compliance with Companies Act and relevant legislation	Corporate Management Team								
				Financial Planning Financial Reporting arrangements Audit programme	Corporate Management Team								
				Training - arranged for Directors	Corporate Management Team								

Risk (Thest to achievement of business oCle tive)	Assessment of Unco (Assume NO control			Risk Control Measures	Assigned To	Assessment of Curre	ent Risk		Update	ed Risk - @ Fet	oruary 2020	Update / New Risk Control Measures	Change
ୁକ୍ତି ^{tive)} ପ୍ର ତ ସ	Impact	Probability	Risk Rating			Impact	Probability	Risk Rating	Impact	Probability	Risk Rating		
CMC90023 - No Deal Brexit	Substantial 4	Likely 4	Significant 16	Officer/Member Working Group with representations from all council services	HLMorgan	Substantial	Possible 3	High 12	Substantia	al Possible 4 3	High 12	Risk and Opportunities registers continously reviewd	\leftrightarrow
				Revew all services/plan contingencies	HLMorgan							Officer / Member working group meet as and when approporaite. When deadlines have been approaching regular meetings held, and dedicated officers nominated to feed into the LRF updates.	
				Follow advice from Welsh Government and WLGA	HLMorgan								
				Communications with residents and businesses	HLMorgan								
CR19/20022 Schools do not undertake routine property repair and maintencne using delegated funding or undertake work that is	Catastrophic 5	Probable	Significant 5 25	Building condition surveys and reports to be reinstated	Simon Davies	Catastrophic 5	Possible	High 3 15	Catastrophi	<mark>c Possible</mark> 5 3	High 15	Ongoing	\leftrightarrow
not compliant				Risk Management bid to be considered to fund urgent building condition surveys									
CR19/20023 Ash die back and the risk to public safety	Substantial 4	Probable	Significant 5 20	Officers developing strategy for manageing risk for ash die back for trees adjacent to the highway. Identification and consideration of risk where Ash trees are located on Council land. Pilot survey proposed for Highways Inspectors to etablish the extent of Ash tree adjacent to the highway. Chainsaw training for Council operatives, specific to Ash die back	Llinos Quelch	Substantial 4	Probable	Significant 5 20	Substantial	Likely 4 4	Significant 16	Further work has occurred as follows which marginally reduces some of the risk identified: Some tree felling now underway, e.g. works are due to start on the A4138 A and B roads now surveyed Procurement being undertaken for tree felling works Survey for 2020/21 being scheduled Member training in the diary prior for year end Ash Dieback Officer post recruitment almost complete	ļ
CR19/20024 Fraud & Corruption The cost of fraud to the Welsh public sector is estimated to be in the region of between £100 million and £1 billion annually (as reported by the WAO).	Catastrophic 5	Likely	4 20	Anti-Fraud & Anti-Corruption Strategy Whistleblowing Policy Financial Procedure Rules Code of Conduct - Members & Officers Participation in the National Fraud Initiative Exercise Dedicated Fraud Investigation Officer dealing with Revenue and Benefit Frauds Counter Fraud proficiency within the Internal Audit team Effective relations with Dyfed Powys Police	Head of Revenues & Financial Compliance / Director of Corporate Services	Catastrophic 5	Possible	High 3 15	Catastrophi	5 3	High 15	Anti-fraud and corruption strategy currently being reviewd and updated, has been presented to CMT. Will now be be taken to PEB and Audit Committee MoU drafted and agreed with Dyfed Powys Police, to support the way forward and working together. Training programme being discussed and develpoed in conjunction with Dyfed Powys Police - they will facilitate a workshop session on Fraud and Corruption for Memebrs and officers in April 2020	+

Risk (Threat to achievement of business objective)	Assessment of Unco (Assume NO contro			Risk Control Measures	Assigned To	Assessment of Curr	ent Risk				ebruary 2020	Update / New Risk Control Measures	Change
	Impact	Probability	Risk Rating			Impact	Probability	Risk Rating	Impact	Probability	Risk Rating		
CR19/20025 - School Leadership Our ability to recruit and retain high quality and resilient school leaders who can respond to and deal with the transformation of education in Wales.	Substantial	Likely	Significant 4 16	Develop and use a more robust competency based process to recruit school leaders. Provide each new school leader with a mentor who's an experienced and successful school leader.	Director of Education & Children's Services	Substantial	Possible 3	High 12	Substantial	Possible 4	High 3 12	The Control Measures for this new Risk for 2020 are in the process of being developed with assistance from HR.	\leftrightarrow
				Encourage leaders and prospective leaders to enrol on ERW's leadership courses/programmes.									
				Provide Challenge Adviser support for all new school leaders and provide a bespoke induction/mentoring									
				programme. Use the Headteacher Performance Management process effectively to challenge, develop and support school leaders.									
NEW: Net zero Carbon Failure to deliver the Council's commitment to become a net zero carbon local by 2030	Substantial 4	Probable	Signifcant 5 20	The Council has adopted a realistic, pragmatic and achievable approach in its Net Zero Carbon Plan. Careful prior evaluation will be required before extending the scope and/or pace of the Council's commitments to ensure that implications are fully appreciated and matched by appropriate staff and financial resources	Director of Environment / Head of Regeneration	Substantial 4	Unlikely 2	Medium 8					
NEW: Coronovirus - Risk to	Catastrophic	Likely	Signifcant		Director of	Catastrophic	Likely	Significant					
business continuity, system failure and service delivery as currently its predicted that this will be an issue through to May / June 2020	5		4 20	Services are updateing their business continuity plans, with ongoing review carried out. Regional planning group in place with other public cartor organsiations Risks will be managed service by service Daily monitoring Service specific plans prepared - assessing impact of 10% / 20% / 30% staff	Community Services	5	, 4	4 20					
Page 59				sirkness Identify where there may be potential to free up capacity in some areas, so that resources can be relaeased to assist with the essential services									

Risk (The t to achievement of business offertive)	Assessment of Unc (Assume NO contro			Risk Control Measures	Assigned To	Assessment of Currer	nt Risk			d Risk - @ Febru		l l	Jpdate
	Impact	Probability	Risk Rating			Impact	Probability	Risk Rating	Impact	Probability	Risk Rating		
New: Failure to comply with the requirements of the Local Government and Elections (Wales) Bill	Substantial 4	Possible	High 3 12	Public participation strategy being produced Petition scheme being developed In discussions with WG on proposal in the Bill for webcasting formal meetings Remote attendance of members being discussed with WG and Public-i Collaborative working with Principal councils - awaiting further guidance form WG	СМТ	4	Possible 3	High					
				further guidance from WG Corporate Joint Committees - Guidnace awaiting from WG - LG engagement will be expected in developing regualtion									
NEW: Flood - Strategic risk: The effects of more frequent and intense storm conditions that compromise homes, businesses, essential infrastructure and services.	Substantial 4	Probable	5 20	Flood Risk Strategy and FRMPs Community plans in terms of self-help where practicable. Continue to work with our professional partners (as a LLFA). S19 Reports and action plans. Pro-active maintenance programme for flood assets. Making more use of contemporary flood data and information from partner agencies. SAB for future development and TAN 15 compliance. Effective communication strategy.	Dirctor of Environment	Substantial 4	Probable 5	Significant 20					
NEW: Flood - Operational risk: The effects of more frequent and intense storm conditions that compromise our operational ability to respond to widespread and prolonged emergencies both in the immediate response phase and recovery phase of an incident.	Substantial 4	Probable	Significant 5 20	WG grants are available to assist with funding of investigation work and capital works	Dirctor of Environment	Substantial 4	Probable 5	Significant 20					
NEW: Cyber risk such as: - Ransomware or malware infection - Denial of Service Attack (DOS) - Unauthorised network access (hacking) - External and Internal - Phishing Email Attack - staff approach	Catastrophic 5	Likely	4 20	Cyber incident response plan Staff awareness training Firewalls Application control on servers	Head of ICT & Policy	Catastrophic 5	Possible 3	High 15					

te / New Risk Control Measures

Change

CORPORATE RISK REGISTER IMPACT GRID

Risk classes / Impact	Minor 1	Moderate 2	Significant 3	Substantial 4	Catastrophic 5
Reputation Adverse / critical comment Ombudsman Investigation	Ward / village	_ Local media	Welsh media	National media	Welsh Government Intervention
Service Delivery Health / Education / Leisure Facility Support / Admin Facility	Internal disruption only – no loss of service	Short Term disruption to service	Action required to overcome short- term difficulties	Key targets missed Some services compromised	Prolonged interruption to core services
Environmental impairment Recovery / remediation time People / Casualty	No lasting detrimental effect on the environment or the community	Short-term, local environmental or social impact	Medium-term environmental or social impact	Major public health / environmental incident or loss of significant community facility	Recovery impossible or extremely long term
Employee accidents	Minor injuries	III health	Multiple ill health Disabling injury	Serious disabling injuries	Fatalities
Financial Implication	Less than £5k	£5k - £50k	£50k - £500k	£500k - £2m	More than £2m

STRATEGIC RISK REGISTER PROBABILITY GRID

Improbable	Unlikely	Possible	Likely	Probable
Lowest Probability		Median Probability		Highest Probability
1	2	3	4	5
Circumstances rarely encountered / Unlikely to occur	⇔	Circumstances occasionally encountered / medium likelihood of occurrence	Ŷ	Very likely to occur

	Probable	Low	High	High	Significant	Catastrophic
	(5)	(5)	(10)	(15)	(20)	(25)
	Likely	Low	Medium	High	Significant	Significant
ity	(4)	(4)	(8)	(12)	(16)	(20)
lida	Possible	Very Low	Medium	Medium	High	High
Probability	(3)	(3)	(6)	(9)	(12)	(15)
Pro	Unlikely	Very Low	Low	Medium	Medium	High
	(2)	(2)	(4)	(6)	(8)	(10)
	Improbable	Negligible	Very Low	Very Low	Low	Low
	(1)	(1)	(2)	(3)	(4)	(5)
		Minor	Moderate	Significant	Substantial	Catastrophic
		(1)	(2)	(3)	(4)	(5)
				Impact		

Probability - Impact Grid for Project, Stategic, & Service Risks

Agenda Item 8

Audit Committee

20th March 2020

Subject: Ski Centre Action Plan Update						
Purpose: To note the progress in implementing the Ski Centre Action Plan						
Recommendations / key d	lecisions required:					
To approve progress and continu	ued work objectives.					
Reasons:						
A further progress report was re	quested at the 13 September 201	9 Audit Committee.				
This report updates on the 2018	/19 audit report for the Ski Centre	, undertaken in March 2019.				
Relevant scrutiny commit	tee to be consulted:					
Not Applicable						
Exac Board Decision Boguiros	Not Applicable					
Exec Board Decision Required						
Council Decision Required:	Not Applicable					
EXECUTIVE BOARD MEMBER	PORTFOLIO HOLDER: Cllr D Je	nkins				
	1					
Directorate: Communities		Tel No. 01267 228309				
Communities		Terino. 01207 220309				
Name of Head of Service: Designations: E Mail Address:						
lan Jones	Head of Leisure	IJones@Carmarthenshire.gov.uk				
Report Author:						
Neil Thomas	Senior Outdoor Recreation					
	Manager					



EXECUTIVE SUMMARY Audit Committee

20th March 2020

SUBJECT Ski Centre Action Plan Update

1. BRIEF SUMMARY OF PURPOSE OF REPORT.

The 2018/19 review of the Ski and Activity Centre resulted in a low assurance rating. The table in the attached report contains the updated Actions as requested by the Audit Committee on 13th September 2019.

It was noted that although the audit of the Ski and Activity Centre was undertaken during March 2019, the management of the function had been transferred to the Outdoor Recreation Service on 1st February 2019.

Discussions with management at the time of the audit, identified that new management arrangements are being introduced at the Ski and Activity Centre, to bring processes and procedures in line with those operating at Pembrey Country Park. It is acknowledged that at the time of the review, these new arrangements had not been fully introduced and implemented.

The review in March 2019 identified a number of areas, where improvements were required, relating in the main to:

- Control over till access, income recording and reconciliation, and cash holding;
- Document retention to evidence procurement decisions.

The issues identified during the review and an update on these actions are detailed in the table on the attached report.

DETAILED REPORT ATTACHED?

YES



IMPLICATIONS

I confirm that other than those implications which have been agreed with the appropriate Directors / Heads of Service and are referred to in detail below, there are no other implications associated with this report :

Signed: Ian Jones Head of Leisure

Policy, Crime & Disorder and	Legal	Finance	ICT	Risk Management Issues	Staffing Implications	Physical Assets
Equalities NO	NO	YES	YES	NO	YES	NO

Finance

Actions have been agreed to ensure compliance with financial regulations

ICT

New till systems compliant and consistent with other CCC back-office systems

HR

Staff training in place to support new procedures.

CONSULTATIONS

I confirm that the appropriate consultations have taken in place and the outcomes are as detailed below

Signed:

lan Jones Head of Leisure

- 1. Scrutiny Committee: Not Applicable
- 2. Local Member(s): Not Applicable
- 3. Community/Town Council: Not Applicable
- 4. Relevant Partners: Not Applicable

5. Staff Side Representatives and other Organisations: Not Applicable

Section 100D Local Government Act, 1972 – Access to Information

List of Background Papers used in the preparation of this report:

THESE ARE DETAILED BELOW

Title of Document	File Ref No.	Locations that the papers are available for public inspection	



DEPARTMENT	AUDIT REVIEW	AUDIT REF
Communities	Ski and Activity Centre	6118014

BACKGROUND

Carmarthenshire County Council manages a wide range of outdoor recreation facilities including Pembrey Country Park and the Ski and Activity Centre. These facilities generate significant levels of income, from a range of activities, to the Authority.

Pembrey Country Park is one of the most visited outdoor attractions in Wales. Integral to the success of the Country Park is the Ski and Activity Centre, which includes the ski slope, the toboggan run, a bicycle hire point and a café.

SCOPE

An Internal Audit review of the Ski and Activity Centre was undertaken during March 2019 on the systems and procedures in operation to assess the extent to which:

- Recommendations agreed in the previous Internal Audit report have been fully actioned;
- Income due has been collected in full, promptly banked and is accurately accounted for in accordance with the requirements of Financial Procedure Rules;
- > Adequate arrangements exist for the procurement of goods and services;
- Adequate arrangements exist for the safeguarding of the Authority's assets;
- Sale of shop stock is complete / in hand;
- > All relevant staff have been subject to a Disclosure and Barring check;
- > Staff rotas tally to submitted timesheets.

SUMMARY OF RESULTS

The 2018/19 review of the Ski and Activity Centre resulted in a LOW assurance rating. The table in this report contains the updated Actions as requested by the Audit Committee on 13th September 2019.

It was noted that although the audit of the Ski and Activity Centre was undertaken during March 2019, the management of the function had been transferred to the Outdoor Recreation Service on 1st February 2019.

Discussions with management at the time of the audit, identified that new management arrangements are being introduced at the Ski and Activity Centre, to bring processes and procedures in line with those operating at Pembrey Country Park. It is acknowledged that at the time of the review, these new arrangements had not been fully introduced and implemented. As previously stated, the table contains the updated actions.

The review in March 2019 identified a number of areas, where improvements were required, relating in the main to:

- Control over till access, income recording and reconciliation, and cash holding;
- Document retention to evidence procurement decisions.

The issues identified during the review and an update on these actions are detailed in the table on the following page.

σ	ס						
Page	Summary of Issues	Rating	Agreed Actions/Comments	Updated Actions			
₹0	1 employee does not have a Disclosure and Barring Service (DBS) check which their post requires.	**	The DBS in question has now been completed and processed.	No Action required			
2	As identified in the 2017/18 audit, there is inadequate segregation of duties and control over till access. Additionally, only 4 till operators have had unannounced cash ups since April 2018.	**	New Till system to be installed in the Park on 15th June 2019 where each operator will have a swipe card to access till. There is a plan in place to undertake cash ups of all the team by Managers	 11/9/2019 - All agreed actions have been implemented. 1/3/2020 - New till system have spot checks of cash ups. Key to this is that swipe cards are only used when that individual is on shift. 			
3	 20 income transactions were selected for review. The following issues were identified: 2 instances where Income Reconciliation Forms (IRF) not completed; 12 refunds identified, but only 1 detailed on the back of the IRF (refunds appear to be mainly return of golf deposits and till under/over adjustments); 4 instances of overs/unders exceeding £2, but only 1 was detailed on the back of the IRF; Only 1 Z-reading was filed; 1 error identified on the Daily Income form; 4 Weekly Income Forms not properly completed; 2 Float in/out forms not completed; 1 error on the Income recording (safe in/out form). 	**	Training will be provided to all staff on site. There will also be a review of all financial procedures in line with Pembrey Country Park's procedures.	Training was implemented immediately after Audit. BSU Team Leader and Commercial and Facility Manager revised procedure and changes to financial procedures. 1/3/2020 Financial procedures have now been added to Outdoor Recreation version so that all sites are following the same processes. Spot checks in place to ensure all processes are being followed			
4	Whilst cash collection is usually undertaken on a suitably frequent basis, testing identified two occasions where three weeks' cash was collected together.	**	New safe and income collection arrangements have been introduced to address these issues.	 11/9/2019 Income collection issues have been addressed as part of the training detailed above. 1/3/2020 Bank holiday pick ups have been arranged for different days to ensure insurance threshold is addressed. 			

	Internal Audit also noted that weekly takings during August 2018 exceeded the insurance threshold value.			
5	There is inadequate evidence of the procurement decision making process, when approved suppliers have not been used.	*	Procurement spreadsheet has been set up similar to the document within the Country Park procedures, which will rectify this issue in future.	11/9/2019 Database has been set up and no purchases to be made without these processes being followed.1/3/2020 Procurement process is used for all purchases and documented in database.
6	At the time of the audit, no invoice had been raised in respect of a booking for Ski Slope hire in August 2018, which had a net value of £1,200. Adequate income monitoring would have identified this omission. Of the remaining 9 credit invoices selected for testing, only 3 were invoiced within 10 days of incurring the debt, as per the requirement of Financial Procedure Rules.	**	The Booking system has been reviewed and diary markers put in place for raising of invoicing within the set time frame.	 11/9/2019 Part of weekly processes is now to raise any invoices and the Commercial and Facility Manager checks diary for double checking income has been collected. 1/3/2020 Income monitoring is undertaken regularly to check all income is collected. The monitoring takes place as part of the weekly financial checks and invoices are raised as part of this.
7	Rates charged for Adaptive Club and Slope Hire are not included in the Charging Digest. (The Adaptive Club rate is pre entered onto the system by the Central Admin Team and cannot be amended by Centre staff). No evidence has been provided to confirm authorisation of these additional rates.	*	The Charging Digest is being updated to include this, with an SLA also being set up to confirm partnership working arrangements.	 11/9/2019 Meetings have been undertaken to confirm points in the SLA, fees and charges are in draft version to be approved. 1/3/2020 SLA been completed but all charges are now part of the Charging Digest documents.
8	Minor discrepancies were identified during verification of the inventory of assets for hire. Internal Audit were advised these were due to human error.	*	Training and checking of asset list being reviewed and will be implemented.	11/9/2019 Spot checks are now undertaken as well as checks by the Ski and Activity Centre team.1/3/2020 Asset checks have taken place already this year.

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Agenda Item 9.1

AUDIT COMMITTEE 20th March 2020

2020 Audit Plan – Carmarthenshire County Council
Recommendations / key decisions required: To receive the Wales Audit Office Audit Plan for Carmarthenshire County Council for 2020/21.
Reasons: The Auditor General is the auditor for Carmarthenshire County Council and this plan summarises the work to be carried out to discharge his statutory responsibilities under the Public Audit (Wales) Act 2004.
Relevant scrutiny committee to be consulted: n/a
Exec Board Decision Required No
Council Decision Required No
EXECUTIVE BOARD MEMBER PORTFOLIO HOLDER:- Cllr David Jenkins
Directorate:
Corporate Services
Report Author: Wales Audit Office



EXECUTIVE SUMMARY

20th March 2020

2019 Audit Plan – Carmarthenshire County Council

1. BRIEF SUMMARY OF PURPOSE OF REPORT.

The Auditor General is the auditor for Carmarthenshire County Council and this plan summarises the work to be carried out to discharge his statutory responsibilities under the Public Audit (Wales) Act 2004.

DETAILED REPORT ATTACHED?

YES



IMPLICATIONS

The report is a Wales Audit Office Report and any implications are detailed within the report.



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Archwilydd Cyffredinol Cymru Auditor General for Wales

2020 Audit Plan – Carmarthenshire County Council

Date issued: March 2020

Document reference: 1807A2020-21



This document has been prepared as part of work performed in accordance with statutory functions.

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We welcome correspondence and telephone calls in Welsh and English. Corresponding in Welsh will not lead to delay. Rydym yn croesawu gohebiaeth a galwadau ffôn yn Gymraeg a Saesneg. Ni fydd gohebu yn Gymraeg yn arwain at oedi.

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Fee, audit team and timetable	9

2020 Audit Plan

Our duties

1 We complete work each year to meet the following duties.

Audit of financial statements

2 Each year we audit Carmarthenshire County Council's (the Council's) financial statements to make sure that public money is being properly accounted for.

Value for money

3 The Council has to put in place arrangements to get value for money for the resources it uses, and we have to be satisfied that it has done this.

Continuous improvement

4 The Council also has to put in place arrangements to make continuous improvements and we check if it has done this.

Sustainable development principle

5 Public bodies need to make sure that when making decisions they consider the impact they could have on people living in Wales now and in the future. We have to assess the extent to which they are doing this.

Audit of financial statements

- 6 It is my responsibility to issue a certificate and report on the financial statements which includes an opinion on their 'truth and fairness':
 - we plan to give an opinion on the Council's financial statements by 31 July 2020. This is well ahead of the statutory deadline of 15 September 2020.
 - assess whether the Council's Annual Governance Statement and Narrative Report were prepared in line with the CIPFA Code and relevant guidance. We also review whether they are consistent with the financial statements prepared by the Council and with our knowledge of the Council.
- 7 In addition to our responsibilities for auditing the Council's financial statements, we also have responsibility for:
 - certifying a return to the Welsh Government which provides information about Carmarthenshire County Council to support preparation of Whole of Government Accounts;
 - responding to questions and objections about the accounts from local electors (additional fees will be charged for this work, if necessary);

- auditing Dyfed Pension Fund accounts, a separate audit plan has been prepared for the audit of the pension fund;
- the audit of Wales Pension Partnership, Swansea Bay City Deal Region joint committees and Burry Port Harbour Authority by 15 September 2020; and
- the certification of a number of grant claims and returns by various dates agreed with the funding bodies.
- 8 There have been no limitations imposed on me in planning the scope of this audit.
- 9 Further information about our work is provided in our Statement of Responsibilities, which is available on our website (<u>www.audit.wales</u>).

Financial Statement Audit Risks

10 The following table sets out the significant risks I have identified for the audit of the Council.

Exhibit 1: financial statement audit risks

Audit risk	Proposed audit response
Significa	ant risks
The risk of management override of controls is present in all entities. Due to the unpredictable way in which such override could occur, it is viewed as a significant risk [ISA 240.31-33].	 My audit team will: test the appropriateness of journal entries and other adjustments made in preparing the financial statements; review accounting estimates for biases; and evaluate the rationale for any significant transactions outside the normal course of business.
Other areas of	audit attention
Introduction of IFRS 16 Leases in 2020-21 may pose implementation risks.	My team will undertake some early work to review preparedness for the introduction of IFRS 16 Leases.

	1
Audit risk	Proposed audit response
Financial Statements Production The timetable for producing the financial statements remains demanding. The Council have committed to provide a draft set of financial statements for audit by 31 May 2020 which is two weeks before the required deadline for the 2019-20 financial statements and in accordance with the statutory deadline that will be in place next year. Management will need to ensure that appropriate arrangements are in place for the preparation and oversight of robust financial statements that comply with International Financial Reporting Standards (IFRS) and the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom ('the Code'). In addition, the Finance Team will also need to ensure the provision of good quality working papers at the commencement of the audit, with both these and the statements having been subject to appropriate senior management review.	 My audit team will: provide support and advice wherever possible without compromising our independence; provide an audit deliverables report to assist in the preparation of relevant working papers in support of the financial statements; review closedown plans to assess that arrangements are in place to produce robust financial statements within the prescribed timetable; agree a timetable for the audit and certification of the financial statements; and assess whether the financial statements;
City deal The Swansea Bay Region City Deal (the City Deal) joint committee agreement was signed by City and County of Swansea, Carmarthenshire, Neath Port Talbot and Pembrokeshire Councils in July 2018. This established the statutory joint committee to oversee delivery of 11 projects which are designed to increase connectivity and to improve physical and digital infrastructure in the region over the course of 15 years. The City Deal includes total funding of £1.3 billion, of which £241 million is provided by Government, £637 million provided by private funding and £396 million provided by public funding.	Liaising closely with the external auditors of the other local authorities, my audit team will monitor progress with the City Deal project and carry out early work as necessary to assess the accounting implications for the 2019-20 financial year.

Audit risk	Proposed audit response
Business cases have been approved for two projects and the Welsh Government has made their first annual contribution of £18 million to the joint committee. As such the joint committee will have to produce its first full set of financial statements in 2019-20. Carmarthenshire County Council is the host authority for the Swansea Bay City Deal region. Going forward there will be a number of accounting issues to address, including potential consolidation of the joint committee accounts into the Council's main financial statements.	
Llanelli Life Science and Well-being village The main Swansea Bay City Deal project being led by Carmarthenshire Council will be Llanelli's Life Science and Well-being Village. The total investment for this project is £200 million, with £40 million of Welsh Government Funding. Whilst the business case for this project is still being finalised, design work is ongoing and the Council is still working to bring on board an academic partner for the village. This significant project will have financial, governance and delivery risks.	My audit team will monitor progress with the Llanelli Life Science and Well-being village project and carry out early work, as necessary, to assess any accounting implications for the 2019-20 financial year.
McCloud judgement In 2015 the Government introduced reforms to public sector pensions, meaning most public sector workers were moved into new pension schemes in 2015. In December 2018, the Court of Appeal ruled that the 'transitional protection' offered to some members of the judges' and firefighters' schemes, as part of the reforms, amounted to unlawful discrimination. On 15 July 2019 the Government announced that they accept that the Court of Appeal judgment applies to all of the main public service pension schemes, including the Local Government Pension Schemes. The impact of the judgement is likely to have a significant impact on the IAS 19 disclosed liabilities.	My audit team will review the provision made in relation to the McCloud judgement and monitor progress on the development of proposals for a remedy to be applied in the LG pensions scheme.

Audit risk	Proposed audit response
Asset Valuation Our 2018-19 audit identified some significant deficiencies in relation to internal asset valuation processes. These issues were reported to those charged with governance in September 2019. We reached the initial conclusion that the work of the Council's internal valuer could not be relied upon. The audit team had to undertake significant additional work supported by both the Council's property and finance department in order to obtain assurance needed on the accuracy of the financial statements. Over the last few months the Property and Finance Departments have been reviewing internal processes in an attempt to rectify the issues identified in 2018-19. There is a risk that these processes are not yet embedded in asset valuation processes.	My audit team will undertake early audit work to review these revised procedures to ensure that valuations carried out in 2019-20 are robust and supported by appropriate evidence.

Performance audit

11 In addition to our Audit of Financial Statements we also carry out a programme of performance audit work to discharge the Auditor General's duties set out on page 4 in relation to value for money, continuous improvement and sustainable development. For 2020-21 this work is set out below.

Performance audit programme	Brief description
Improvement audit and assessment work including improvement planning and reporting audit	Audit of discharge of duty to publish an improvement plan, and to publish an assessment of performance.
Well-being of Future Generations Act (Wales) 2015 (WFG Act) examination	A project common to all local councils that will focus on the theme of 'prevention'.
Assurance and Risk Assessment	Project to identify the level of audit assurance and/or where further audit work may be required in future years in relation to risks to the Council putting in place proper arrangements to secure value for money in the use of resources.
Financial Sustainability	A project common to all local councils that will assess financial sustainability in light of current and anticipated future challenges building on work undertaken during 2019-20.

Exhibit 2: Performance Audit Programme 2020-21

Performance audit programme	Brief description
Review of waste management	To review the arrangements the Council has put in place to deliver its waste management service, including the governance arrangements for CWM Environmental

Certification of grant claims and returns

12 I have been requested to undertake certification work on the Council's grant claims and returns as set out in Exhibit 3.

Exhibit 3: summary of grant claim certification work

Name of scheme	Period of scheme
Housing Benefit Subsidy	2019-20
Teacher's Pension Return	2019-20
NDR Non-Domestic Rates return	2019-20
Section 34/194 NHS (Wales) Act 2006 Money Transfers	2019-20
Pooled Budget Memorandum Account	2019-20

Fee, audit team and timetable

- 13 My fees and planned timescales for completion of the audit are based on the following assumptions:
 - the financial statements are provided in accordance with the agreed timescales, to the quality expected and have been subject to a robust quality assurance review;
 - information provided to support the financial statements is in accordance with the agreed audit deliverables document;
 - appropriate accommodation and facilities are provided to enable my audit team to deliver the audit in an efficient manner;
 - all appropriate officials will be available during the audit;
 - you have all the necessary controls and checks in place to enable the Responsible Financial Officer to provide all the assurances that I require in the Letter of Representation addressed to me;
 - Internal Audit's planned programme of work is complete and management has responded to issues that may have affected the financial statements; and

14 If I receive questions or objections, I will discuss potential audit fees at the time.

Fee

15 Your estimated fee for 2020 is set out in Exhibit 4. There have been some small changes to my fees rates for 2019 however my audit teams will continue to drive efficiency in their audits to ensure any resulting increases will not be passed to you.

Exhibit 4: audit fee

This table sets out the proposed audit fee for 2020, by area of audit work, alongside the actual audit fee for last year.

Audit area	Proposed fee $(\pounds)^1$	Actual fee last year (£)
Audit of accounts ²	183,946	188,488
Performance audit work ³	100,390	100,216
Grant certification work ⁴	25,000	47,357
Burry Port Harbour Annual Return	860	860
Total fee	310,196	336,921

16 Planning will be ongoing, and changes to my programme of audit work and therefore my fee, may be required if any key new risks emerge. I shall make no changes without first discussing them with the Director of Corporate Services.

Audit team

18 The main members of my team, together with their contact details, are summarised in Exhibit 5.

Page Page 2824 Audit Plan – Carmarthenshire County Council

¹⁷ Further information on my <u>fee scales and fee setting</u> can be found on our website.

¹ Notes: The fees shown in this document are exclusive of VAT, which is not charged to you

² Payable November 2019 to October 2020.

³ Payable April 2020 to March 2021

⁴ Payable as work is undertaken

⁵ Independent Examination of Burry Port Harbour Authority

Exhibit 5: my audit team

Name	Role	Contact number	E-mail address
Ann Marie Harkin	Engagement Director and Engagement Lead – Financial Audit	029 2032 0562	Ann-marie.harkin@audit.wales
Huw Rees	Engagement Lead – Performance Audit	029 20320599	Huw.rees@audit.wales
Jason Garcia	Audit Manager (Financial Audit)	07792 015416	Jason.Garcia@audit.wales
Kate Havard	Audit Lead (Financial Audit)	07813 449396	Kate.havard@audit.wales
Timothy Buckle	Audit Manager (Performance Audit)	07854 652640	Timothy.buckle@audit.wales
Alison Lewis	Audit Lead (Performance Audit)	07773 193217	Alison.lewis@audit.wales

Timetable

- 19 Financial accounts work will be undertaken over the period February to July 2020. The timing and exact scope of individual performance audit projects will be confirmed by the Audit Manager with responsibility for performance audit work in due course.
- 20 I can confirm that my team members are all independent of Carmarthenshire County Council and your officers. In addition, I am not aware of any potential conflicts of interest that I need to bring to your attention.

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Agenda Item 9.2

AUDIT COMMITTEE

20th March 2020

2020 Audit Plan – Dyfed Pension Fund
Recommendations / key decisions required: To receive the Wales Audit Office Audit Plan for the Dyfed Pension Fund for 2020/21.
Reasons: The Auditor General is the auditor for Carmarthenshire County Council and this plan summarises the work to be carried out to discharge his statutory responsibilities under the Public Audit (Wales) Act 2004.
Relevant scrutiny committee to be consulted: n/a
Exec Board Decision Required No
Council Decision Required No
EXECUTIVE BOARD MEMBER PORTFOLIO HOLDER:- Cllr David Jenkins
Directorate:
Corporate Services
Report Author: Wales Audit Office



EXECUTIVE SUMMARY

AUDIT COMMITTEE

20th March 2020

2020 Audit Plan – Dyfed Pension Fund

1. BRIEF SUMMARY OF PURPOSE OF REPORT.

The Auditor General is the auditor for Carmarthenshire County Council and this plan summarises the work to be carried out to discharge his statutory responsibilities under the Public Audit (Wales) Act 2004.

DETAILED REPORT ATTACHED?

YES

IMPLICATIONS

The report is a Wales Audit Office Report and any implications are detailed within the report.





Archwilydd Cyffredinol Cymru Auditor General for Wales

2020 Audit Plan – **Dyfed Pension Fund**

Audit year: 2019-20 Date issued: February 2020 Document reference: 1744A2020-21



This document has been prepared as part of work performed/to be performed in accordance with statutory functions. Further information on this is provided in Appendix 1.

No responsibility is taken by the Auditor General, the staff of the Wales Audit Office or auditors acting on behalf of the Auditor General in relation to any member, director, officer or other employee in their individual capacity, or to any third party.

In the event of receiving a request for information to which this document may be relevant, attention is drawn to the Code of Practice issued under section 45 of the Freedom of Information Act 2000. The section 45 Code sets out the practice in the handling of requests that is expected of public authorities, including consultation with relevant third parties. In relation to this document, the Auditor General for Wales, the Wales Audit Office and, where applicable, the appointed auditor are relevant third parties. Any enquiries regarding disclosure or re-use of this document should be sent to the Wales Audit Office at infoofficer@audit.wales.

We welcome correspondence and telephone calls in Welsh and English. Corresponding in Welsh will not lead to delay. Rydym yn croesawu gohebiaeth a galwadau ffôn yn Gymraeg a Saesneg. Ni fydd gohebu yn Gymraeg yn arwain at oedi.

Mae'r ddogfen hon hefyd ar gael yn Gymraeg. This document is also available in Welsh.

Contents

2020 Audit Plan

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2020 Audit Plan

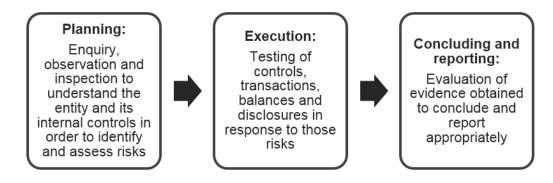
Summary

- 1 As your external auditor, my objective is to carry out an audit which discharges my statutory duties as Auditor General and fulfils my obligations under the Code of Audit Practice to examine and certify whether Dyfed Pension Fund's (the Pension Fund) accounting statements are 'true and fair'.
- 2 The purpose of this plan is to set out my proposed work, when it will be undertaken, how much it will cost and who will undertake it.
- 3 There have been no limitations imposed on me in planning the scope of this audit.
- 4 My responsibilities, along with those of management and those charged with governance, are set out in Appendix 1.

Audit of Pension Fund accounts

5 The audit work I undertake to fulfil my responsibilities responds to my assessment of risks. This understanding allows us to develop an audit approach which focuses on addressing specific risks whilst providing assurance for the Pension Fund accounts as a whole. My audit approach consists of three phases as set out in Exhibit 1.

Exhibit 1: my audit approach



6 The risks of material misstatement which I consider to be significant and which therefore require special audit consideration, are set out in Exhibit 2 along with the work I intend to undertake to address them. Also included are other key areas of audit attention my team will be focusing on.

Exhibit 2: financial audit risks

Financial audit risks	Proposed audit response
Significa	ant risks
Management Override The risk of management override of controls is present in all entities. Due to the unpredictable way in which such override could occur, it is viewed as a significant risk [ISA 240.31-33].	 My audit team will: test the appropriateness of journal entries and other adjustments made in preparing the financial statements; review accounting estimates for biases; and evaluate the rationale for any significant transactions outside the normal course of business.
Other areas of	audit attention
Triennial Valuation The Pension Fund is currently finalising the valuation as at 31 March 2019 with the Actuary. There is a risk that the outcome of the valuation is not adequately disclosed in the financial statements.	My audit team will review the triennial valuation report and ensure that the outcomes have been adequately disclosed in the financial statements.
McCloud Judgement In 2015 the Government introduced reforms to public sector pensions, meaning most public sector workers were moved into new pension schemes. In December 2018, the Court of Appeal ruled that the 'transitional protection' offered to some members of the judges' and firefighters' schemes, as part of the reforms, amounted to unlawful discrimination. On 15 July 2019 the Government announced that they accept that the judgment applies to all of the main public service pension schemes. The impact of the judgement is likely to have a significant impact on the IAS19 liabilities and there is a risk that this is not adequately disclosed in the financial statements.	 My audit team will: review the provision made by the actuary in relation to the McCloud judgement and monitor progress on the development of proposals for a remedy to be applied in the Local Government Pension Scheme; and ensure that this is adequately disclosed in the financial statements.

Financial audit risks	Proposed audit response
Guaranteed Minimum Pension (GMP) GMPs were the minimum pensions employers had to provide when they opted their employees out of the State Earnings Related Pensions Scheme (SERPS) between 1978 and 1997, usually through a defined benefit scheme. GMPs were calculated by reference to state pension age which used to be 60 for women and 65 for men. That made pension payments unequal and contravened the 1990 Barbour judgement. The 2018 Lloyds Banking Group judgement has provided clarification on whether and how GMPs should be equalised and creates an obligation to equalise GMPs dating back to 1990. No allowances have previously been made for GMPs in pension liability calculations as HM Treasury made an announcement in 2019 that public service schemes already had a method in place to achieve equalisation. However, further guidance is anticipated in the coming months, including relating to the calculation of indexation/pension increases on GMPs. There is a risk that appropriate allowances are not made in 2019-20 pension liability calculations for the impact of GMPs.	 My audit team will: review any provision made by the actuary relating to the outstanding GMP issues and monitor progress on the development of guidance and clarification of the potential impact; and ensure that this is adequately disclosed in the financial statements.

- 7 I do not seek to obtain absolute assurance that the Pension Fund accounting statements are true and fair but adopt a concept of materiality. My aim is to identify material misstatements, that is, those that might result in a reader of the accounts being misled. The levels at which I judge such misstatements to be material will be reported to the Pension Committee and the Audit Committee as those charged with governance for Carmarthenshire County Council (the Council), as the administering authority of the Pension Fund as a whole, prior to completion of the audit.
- 8 For reporting purposes, I will treat any misstatements below a trivial level (set at 5% of materiality) as not requiring consideration by those charged with governance and therefore I will not report them.

- 9 My fees and planned timescales for completion of the audit are based on the following assumptions:
 - the financial statements are provided in accordance with the agreed timescales, to the quality expected and have been subject to a robust quality assurance review;
 - information provided to support the financial statements is in accordance with the agreed audit deliverables document¹;
 - appropriate accommodation and facilities are provided to enable my audit team to deliver my audit in an efficient manner;
 - all appropriate officials will be available during the audit;
 - you have all the necessary controls and checks in place to enable the Responsible Financial Officer to provide all the assurances that I require in the Letter of Representation addressed to me;
 - Internal Audit's planned programme of work is complete, and management has responded to issues that may have affected the financial statements; and
 - controls assurance reports are received from fund managers in accordance with agreed timescales and action has been taken to address any controls weaknesses.

Statutory audit functions

- 10 In addition to the audit of the accounts, I have statutory responsibilities to receive questions and objections to the accounts from local electors. These responsibilities are set out in the Public Audit (Wales) Act 2004:
 - Section 30 Inspection of documents and questions at audit; and
 - Section 31 Right to make objections at audit.
- 11 Audit fees will be chargeable for work undertaken in dealing with electors' questions and objections. Because audit work will depend upon the number and nature of any questions and objections, it is not possible to estimate an audit fee for this work.
- 12 If I do receive questions or objections, I will discuss potential audit fees at the time.

¹ The agreed audit deliverables document sets out the expected working paper requirements to support the financial statements and include timescales and responsibilities.

Fee, audit team and timetable

Fee

13 Your estimated fee for 2020 is set out in Exhibit 3. There have been some changes to my fee rate structure for 2020, however my audit teams will continue to drive efficiency in their audits to ensure any resulting increases will not be passed onto you.

Exhibit 3: audit fee

	Proposed fee for 2020 (£) ²	Actual fee for 2019 (£)
Audit of pension fund accounts	£28,247	£28,294

- 14 The fee for the financial audit is driven by the skill mix required to deliver the work, together with the daily charge rate for each grade of staff member. We estimate that a total of 60 days will be required to complete the audit.
- 15 Planning will be ongoing, and changes to my programme of audit work and therefore my fee, may be required if any key new risks emerge. I shall make no changes without first discussing them with the Director of Corporate Services.
- 16 Further information on my <u>fee scales and fee setting</u> can be found on our website.

Audit team

17 The main members of my team, together with their contact details, are summarised in Exhibit 4.

Exhibit 4: my audit team

Name	Role	Contact number	E-mail address
Ann-Marie Harkin	Engagement Lead	02920 320562	ann-marie.harkin@audit.wales
Jason Garcia	Audit Manager	07854 022649	jason.garcia@audit.wales
Kate Havard	Audit Lead	07813 449396	kate.havard@audit.wales

18 I can confirm that my team members are all independent of the Pension Fund and its officers. In addition, I am not aware of any potential conflicts of interest that I need to bring to your attention.

² The fees shown in this document are exclusive of VAT, which is not charged to you.

Staff secondment

- 19 A trainee accountant employed by the Wales Audit Office was seconded to the Council for the period November 2018 to June 2019. This secondment is part of an initiative funded by the Welsh Consolidated Fund designed to allow trainee accountants to broaden their skills and to gain experience of working across different parts of the Welsh public sector.
- 20 In order to safeguard against any potential threats to auditor independence and objectivity, the following restrictions applied in line with the FRC's Revised Ethical Standard 2019:
 - the secondee did not undertake any line management or management responsibilities; and
 - the secondment was for a maximum of six-months

Timetable

21 I will provide reports, or other outputs as agreed, to the Pension Committee and the Council's Audit Committee, covering the areas of work identified in this document. My key milestones are set out in Exhibit 5.

Exhibit 5: timetable

Planned output	Work undertaken	Report finalised
2020 Audit Plan	January – February 2020	February 2020
 Financial accounts work: Audit of Financial Statements Report Opinion on Financial Statements 	March – July 2020	September 2020
2021 Audit Plan	November – December 2020	February 2021

Future developments to my audit work

22 Details of other future developments including the Wales Audit Office's Good Practice Exchange (GPX) seminars and my planned work on the readiness of the Welsh public sector for Brexit are set out in Appendix 2.

Appendix 1

Respective responsibilities

The Council is the administering authority of the Pension Fund. This Audit Plan has been prepared to meet the requirements of auditing standards and proper audit practices. It provides the Council with an outline of the financial audit work required for the Pension Fund accounts.

As amended by the Public Audit (Wales) Act 2013, the Public Audit (Wales) Act 2004 sets out my powers and duties to undertake your financial audit. It is my responsibility to issue a certificate and report on the Pension Fund accounting statements which includes an opinion on their 'truth and fairness', providing assurance that they:

- are free from material misstatement, whether caused by fraud or error;
- comply with the statutory and other applicable requirements; and
- comply with all relevant requirements for accounting presentation and disclosure.

My audit work does not relieve management and those charged with governance of their responsibilities which include:

- the preparation of the financial statements and Annual Report in accordance with applicable accounting standards and guidance;
- the keeping of proper accounting records;
- ensuring the regularity of financial transactions; and
- securing value for money in the use of resources.

Management agrees to provide me with:

- access to all information of which management is aware that is relevant to the preparation of the financial statements such as records, documentation and other matters;
- additional information that I may request from management for the purpose of the audit; and
- unrestricted access to persons within the authority from whom I determine it necessary to obtain audit evidence.

Management will need to provide me with written representations to confirm:

- that it has fulfilled its responsibilities for the preparation of the financial statements;
- that all transactions have been recorded and are reflected in the financial statements;
- the completeness of the information provided to me for the purposes of the audit; and
- to support other audit evidence relevant to the financial statements or specific assertions in the financial statements if I deem it necessary or if required by ISAs.

Appendix 2

Other future developments

A. Good Practice Exchange

The Wales Audit Office's GPX helps public services improve by sharing knowledge and practices that work. Events are held where knowledge can be exchanged face to face and resources shared online. The main areas of work are regarding financial management, public-sector staff and governance. Further information, including details of forthcoming GPX events and outputs from past seminars can be found on the <u>GPX</u> <u>section of the Wales Audit Office website</u>.

B. Brexit: preparations for the United Kingdom's departure from membership of the European Union

The Auditor General has reported on preparations in Wales for a 'no-deal Brexit', publishing a report in February 2019 and a follow-up letter to the External Affairs and Additional Legislation Committee in September 2019. At the time of reporting, there was a possibility that the UK would leave the EU without a Withdrawal Agreement in place (the no-deal scenario), which would potentially have had significant consequences for Welsh public services and the wider economy and society.

Following the general election, the United Kingdom left membership of the European Union on 31 January 2020 under the terms of the Withdrawal Agreement concluded between the EU and UK in October 2019. The next phase will involve negotiating and agreeing the future relationship between the UK and EU.

There will be a transition period to 31 December 2020, during which the UK will continue to participate in EU programmes and follow EU regulations. The Withdrawal Agreement provides for the transition period to be extended by up to two years, with the agreement of the UK and EU. The deadline for agreeing to extend the transition period is 30 June 2020. The UK Government has said that it does not intend to extend the transition period.

Despite there being an agreement on the terms of withdrawal, there remain some significant uncertainties:

- Given the very tight timetable for reaching agreement, there is a possibility of the UK leaving the transition period at the end of 2020 without an agreement about the future relationship in place. In this scenario many of the issues previously identified around a 'no-deal Brexit', such as disruption to supply chains, would arise again.
- The UK Government's position of seeking a future relationship based on a free trade agreement (rather than a closer relationship aligned to the single market) has implications that are not yet clear but which create opportunities and risks for Wales' economy, society and environment.

• There are also significant unresolved constitutional questions around how powers in areas where devolved governments were directly applying EU law, such as regional development and agriculture, will be exercised across the UK after the transition period.

In light of these uncertainties, the Auditor General will continue to keep a watching brief over developments and will make a decision later in the year as to what, if any, further work is required to look at public bodies' preparations for either a new relationship or a no-trade deal exit from the transition period.

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Agenda Item 10

AUDIT COMMITTEE

20th March 2020

Subject:

MINUTES OF RELEVANT GROUPS TO THE AUDIT COMMITTEE

Recommendations / key decisions required:

Minutes to be received.

Reasons:

Terms of Reference for the Audit Committee stipulate that minutes of the Grants Panel, Corporate Governance Group and Risk Management Steering Group be received by the Audit Committee.

Relevant scrutiny committee to be consulted:

Not Applicable

Exec Board Decision Required: Not Applicable

Council Decision Required: Not Applicable

EXECUTIVE BOARD MEMBER PORTFOLIO HOLDER: Cllr D Jenkins **Tel No**. 01267 246223 Directorate: **Designations:** Head of Revenues and **Corporate Services** E Mail Address: Financial Compliance HLPugh@carmarthenshire.gov.uk Name of Head of Service: Helen Pugh **Report Author:** Helen Pugh



EXECUTIVE SUMMARY Audit Committee

20th March 2020

MINUTES OF RELEVANT GROUPS TO THE AUDIT COMMITTEE

To provide Members with minutes from supporting Governance Groups for information.

The following Minutes are attached:

- 1. Risk Management Steering Group Minutes
- 2. Grants Panel Minutes
- 3. Corporate Governance Group

DETAILED REPORT ATTACHED?

YES

IMPLICATIONS

I confirm that other than those implications which have been agreed with the appropriate Directors / Heads of Service and are referred to in detail below, there are no other implications associated with this report :

Signed: Helen Pugh - Head of Revenues and Financial Compliance

Policy, Crime & Disorder and	Legal	Finance	ICT	Risk Management Issues	Staffing Implications	Physical Assets
Equalities NONE	NONE	NONE	NONE	NONE	NONE	NONE

CONSULTATIONS

I confirm that the appropriate consultations have taken in place and the outcomes are as detailed below

Signed: Helen Pugh - Head of Revenues and Financial Compliance

1. Scrutiny Committee : Not Applicable

2.Local Member(s) : Not Applicable

3.Community / Town Council : Not Applicable

4.Relevant Partners : Not Applicable

5.Staff Side Representatives and other Organisations : Not Applicable

Section 100D Local Government Act, 1972 – Access to Information

List of Background Papers used in the preparation of this report:

THERE ARE NONE



RISK MANAGEMENT STEERING GROUP

Minutes of Meeting held at Block 1, Parc Myrddin, Carmarthen Wednesday, 29th January 2020.

Members Present:			
Helen Pugh (Chair)	Corporate Services	Head of Revenues and Financial Compliance	HLP
Cllr David Jenkins	Executive Board Member (Corporate Services)	Executive Board Risk Champion	DJ
Jonathan Fearn	Environment	Chair of Property & Liability Risks Working Group	JF
Alan Howells	Environment	Environment Risk Champion	AH
Stephanie R Williams	Education & Children	Senior School Organisation Officer	SRW
Richard Davies	Communities	Principal Officer	RD
Richard Stradling	Communities	Communities (Leisure)Risk Champion	RS
Jackie Bergiers	Chief Executive's	Lead Business Partner (H&S)	JB
Julie Standeven	Corporate Services	Principal Risk Officer	JS
Kelvin Howell	Environment	Building Manager (Minor Works)	KH
Mark Stephens	Marsh Ltd		MS

Item	Subject	Action
No		
1.	Apologies	
	Steve Pilliner – Chair of Transport Risks Working Group	
	Simon Davies – Education & Children Risk Champion	
	Sue John - School Organisation & Admissions Manager,	
	Education & Children's Services	
	Helen L Morgan – Economic Development Manager	
2.	Minutes of Last Meeting	
	The Minutes of the Risk Management Steering Group Meeting held	
	at Meeting Room 7, Building 2, St David's Park on Friday, 8th	
	November 2019, were confirmed as a true record.	
2.1	Matters arising from Risk Management Steering Group	
	Minutes.	
2.1.1	Fleet Risk Management	
	HLP advised that a meeting was scheduled with the Authority's	
	Brokers and Motor Insurers. The fleet risk control services provided	
	as part of the motor insurance policy would be discussed.	
	Update to be provided at next meeting.	HLP/JS

2.1.2	Alarm Receiving Centre	
	MS confirmed that the Authority's Property Insurers had no issue in	
	principle to the transfer of the Careline service to a Local Authority	
	Company wholly owned by Carmarthenshire County Council.	
	Risk Management and Property Services to discuss further with	
	Delta Wellbeing.	
	Update to be provided at next meeting.	JS
3	Minutes of Property & Liability Risks Working Group Meeting	
	- 17 th January 2020	
	The Minutes were noted.	
3.1	Matters arising from Property & Liability Risks Working Group	
	Minutes	
3.1.1	Fire Management Review	
	JF advised that decision awaited from the Chair of the Health &	
	Safety Leadership Board to confirm the scope of the review.	
212	Update to be provided at next meeting.	
3.1.2	Water Safety Equipment	
	JB advised that the review is ongoing. Update to be provided at next	
	meeting.	
3.1.3	Loss Prevention Property Surveys	
	The Authority's Property Insurers completed loss prevention surveys	
	at a number of the Authority's properties. As a result of the	
	requirements arising from the surveys, it was agreed that discussions	
	with Insurers were required.	
	MS to arrange meeting to include Property Insurers underwriter and	MS
	surveyor.	
3.1.4	Claims Statistics	
0.1.1	Reports issued to P&LRWG detailing settled and repudiated liability	
	claims on a quarterly basis. With reference to settled claims,	
	departments to provide details of actions taken to avoid future losses	
	and lessons learned shared corporately.	
215		
3.1.5	Grenfell	
3.1.5	MS advised that initially, following the fire at Grenfell, the focus of	
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	Development of training to be prioritised as follows:	HLP/JS
	• Use of upgraded software	
	Risk Management process and methodology	
	Update to be provided at next meeting.	
6.	BREXIT	
	HLP advised that the Governments Withdrawal Agreement Bill will	
	take the UK out of the EU on the 31 st January 2020. As a result the	
	UK will enter into an eleven month transition period and the <i>Brexit</i>	
-	reporting protocol (Yellowhammer) has ended.	
7.	Ash Die Back	
	JF advised that the work of the cross-departmental Ash Die Back	
	Working Group was continuing. Actions include:	
	Policy development	
	• Tree safety surveys	
	Webpage established on the Council's corporate website	
	• Campaign to raise awareness particularly in relation to	
	landowners' responsibilities	
	Update to be provided at next meeting.	
8.	Corporate Risk Register	
	HLP advised that the Corporate Risk Register was under review and	
	will be considered by Audit Committee meeting scheduled for 20 th	
	March 2020.	
9.	Bids for Financial Assistance	
9.1	E&C – Ysgol Llanddarog	
	This bid related to security and safeguarding improvements at the	
	School.	
	It was agreed that the Departmental bid (i.e. 50% of the estimated	
	cost) be approved.	
9.2	E&C – Ysgol Stebonheath	
	This bid related to security and safeguarding improvements at the	
	School.	
	It was agreed that the Departmental bid (i.e. 50% of the estimated	
	cost) be approved.	
9.3	E&C – Model Church in Wales School	
	This bid related to security and safeguarding improvements at the	
	School.	
	It was agreed that the Departmental bid (i.e. 50% of the estimated	
	cost) be approved.	
0.4	E&C Vagel Dhydygeng	
9.4	E&C – Ysgol Rhydygors This hid related to accurity and cofequerding improvements at the	
	This bid related to security and safeguarding improvements at the School.	
	It was agreed that the Departmental bid (i.e. 50% of the estimated	
9.5	cost) be approved.	
7.3	ENV – HAVS Measuring / Monitoring Equipment	
	This bid related to the upgrade of the current HAVS management	
	system.	
	It was agreed that the Group were unable to approve or reject this bid	
	based on the information provided to date. It was agreed that the bid	
	would be withdrawn at this time pending further investigation.	

9.6	E&C – Ysgol Y Strade	
	This bid related to security and safeguarding improvements at the	
	School.	
	It was agreed that the Departmental bid (i.e. 50% of the estimated	
	cost) be approved in principle subject to receipt of an up-to-date	
	H&S assessment report.	
9.7	ENV – Property & Condition Surveys	
	This bid related to the undertaking of condition surveys of the	
	Authority's non housing properties.	
	It was agreed that the Group were unable to approve or reject this bid	
	based on the information provided to date. Further investigation	
	required and update to be provided at next meeting.	JF/HLP
10.	Any Other Business	
10.1	Risk Management Bid Prioritisation	
	Actions agreed by the Group:	
	Matrix / Scoring criteria to be developed	HLP/JS
	• ALL bids must be considered by Working Groups prior to	
	referral to Steering Group.	
10.2	Property Claims	
	KH advised that discussions with loss adjusters / property insurers	
	would be beneficial to Property Technical Officers.	
	Topics for discussion to include – insured perils / betterment /	
	exclusions.	
	JS to discuss with loss adjusters.	JS
11.	Next Meeting	
	9:30 a.m. Thursday, 30 th April 2020 at Meeting Room 2, Building 2,	
	St David's Park, Carmarthen	

MINUTES OF THE GRANTS PANEL MEETING HELD ON			
22 nd NOVEMBER 2019 IN CORPORATE SERVICES MEETING ROOM, COUNTY HALL.			
PRESENT: Randal Hemingway, Head of Financial Services Helen Pugh, Head of Revenues & Financial Compliance Caroline Powell, Principal Auditor, Internal Audit (IA) Alan Howells, Chair of PWG, Environment Les James, Chair of PWG, Communities Nia Thomas, Chair of PWG, Education & Children (Revenue Rhian Phillips, Economic Development Area Manager Kate Havard, Financial Audit Team, Wales Audit Office (WAO) Delyth Thomas, Grants Compliance Officer		IA) (Revenue) Jer	
APOLO		n (Capital)	
	Stuart Walters, Economic Development Manager Helen Morgan, Economic Development Manager		
	SUBJECT	ACTION	
1.0	 Minutes of the last meeting The minutes were agreed. Matters Arising 		
	• Where grants are awarded to a local authority to be managed on a regional basis consideration on what type of information, whether this maybe of a sensitive nature and how it is transferred between local authorities needs to be established. Chairs of PWG to provide feedback at the next meeting regarding any regional grants within their service area.	Chairs of PWG	
	• An exercise to be undertaken by CCC to monitor projects subject to Article 55 in accordance with WEFO requirements for the European Structural Funds Programme 2007-13.	RP	
	 As previously reported from 2019/20 onwards, local authority grant schemes will no longer be audited by WAO, however, for grants awarded over £100,000 an Annual Statement of Expenditure will need to be completed and submitted to WG. If the funding is under £100,000, an Annual Statement of Expenditure will not be required. Clarification to be sought from WG if these thresholds apply to all WG grants or just the grants 	DT	
		DT	

	SUBJECT	ACTION
3.0	Wales Audit Office - Update	
	• The 2018/19 audits for 21 st Century Schools, NDR, Sustainable Waste and Teachers Pension have been completed. No issues identified during the audit process.	
	• The audit of Pooled Budgets is subject to review and sign off by WAO.	
	 The audits of the following grants/returns are almost complete but have outstanding queries: Summary Schedule of WG Grants – procurement query Flying Start WANLESS – service level agreement not received Local Transport Grant – information on contractors framework Housing Benefits Subsidy – underpayment which has been corrected in 2019/20 	
4.0	<u>Internal Audit (IA) - Update</u>	
	• The audit of the Homelessness Prevention Grant for 2018/19 has been completed. An eligibility query of £18k has been raised with the department and feedback is awaited.	
	• The audit of the 2018/19 Post 16 grant is due in January 2020. Clarification to be sought if this includes additional grant monies awarded for Teacher's Pension and Teachers Pay Award.	СР
	• The next audit of the Pupil Deprivation Grant and Education Improvement Grant for 2019/20 is due January 2020.	
5.0	<u> Project Working Groups – Update</u>	
	 Minutes of PWG meetings were circulated to Grants Panel members for: Communities: 23/9/19 Chief Executives: 24/7/19 	

	SUBJECT	ACTION
	 Due to a number of changes in staffing within Environment a request has been made for grants training to be provided for new employees involved in the grants process. 	
6.0	European Grants Update	
	• A current schedule of all European funded projects was presented to Grants Panel. The total estimated project costs approved and in development is £41.4m with a grant of £28m.	
	 CCC are partners in both Connecting Green Infrastructure and Caru Cymru projects for which applications were submitted under the RDP ENRaW (Enabling Natural Resources and Well-being) programme to cover the period 2019 to 2022. However WG have now committed to funding these for 2019/20. Two new bids for each of these projects have been submitted to RDP ENRaW to cover the period 2020 to 2023. 	
	 Monitoring arrangements need to put in place for projects funded under RDP. It has been noted that match funding included on claims submitted by the Authority have been amended by the funding body to bring it in line with the committed percentage of match funding. Details to be provided at the next meeting. 	DT
7.0	<u>City Deal Update</u>	
	• The Terms and Conditions have now been received from WG. The document will need to be signed by the 4 constituent Authorities before it is signed by the Joint Committee.	
	 Funding agreements to be established between the Accountable Body and Lead Authority and between Lead Authority and individual project leads. 	
	• Confirmation to be received from the Chief Executive and Director of Corporate Services regarding the role Grants Panel will now have in relation to the City Deal.	RH Page 2

	SUBJECT	ACTION
8.0	New & Proposed Projects	
	• A WG grant of £65k (£27k revenue & £38k capital) has been allocated to the Authority via WLGA for Food Poverty. Monies to be allocated to provide support to organisations who are managing food banks.	
	• WG have awarded the Authority £100k to support the administration of the City Deal.	
9.0	Grants Register	
	• The grants register for 2019/20 was circulated. Any amendments or updates to be provided to Grants Compliance Officer.	Chairs of PWG
10.0	AOB	
	• The current arrangements whereby Pembrokeshire County Council currently review evidence to support the community benefits that have been provided by the appointed contractor, as part of the procurement requirements, is due to end. Arrangements on how CCC will now undertake the review of evidence needs to be decided. This impacts on a number of grants awarded to the Authority where evidence to support community benefits is also a requirement under the Terms & Conditions of grant.	RH/HP
	• The effective management of grant funding is currently deemed as medium risk on the Corporate Risk Register. It is agreed that this be included as an agenda item in the next Grants Panel meeting.	All
	• Concerns have been raised that due to the delays in the awarding of some grants by WG the expectations to spend the grant monies within set timeframes is sometimes unrealisitic. Any agreement to roll forward grant monies to the following financial year needs to be agreed in writing with the funding body.	
11.0	Date of next meeting – 1:00pm on 14 th February 2020 Corporate Services Meeting Room County Hall	

Actions/Minutes of the Corporate Governance Group

27th June, 2019

10:00 am

DSU Meeting Room, County Hall

Present:

Cllr Mair Stephens (MS)	Executive Board Member (HR)
Paul Thomas (PT)	Assistant Chief Executive
Helen Pugh (HP)	Head of Revenues and Financial Compliance
Alison Wood (AW)	People Services Manager
Robert James (RJ)	Performance Planning and Business Officer
Linda Rees Jones (LRJ)	Head of Administration and Law
Gwyneth Ayers (GA)	Corporate Policy and Partnership Manager
Nia Hughes (NH)	Business Support Supervisor (Note taker)

Apologies:

Cllr David Jenkins	Executive Board Member (Resources) (Chair)
Cllr Tina Higgins (TH)	Councillor – Chair of Audit Committee
Wendy Walters (WW)	Chief Executive
Chris Moore (CM)	Director of Corporate Services
Randell Hemingway (RH)	Head of Financial Services
John Tillman (JT)	Information Governance and Complaints Manager
Helen Morgan (HM)	Economic Development Manager

ltem No.	Discussion / Action	Responsible Officer
1.	ApologiesApologies as noted above.GA and Noelwyn Daniel would attend future meetings to cover the Policy department.Wendy Walters, Helen Morgan, Robert James and John Tillman would no longer be attending.Cllr Mair Stephens agreed to Chair the meeting in Cllr David Jenkins absence.	
2.	 Minutes of Last Meeting and Matters Arising Chair AGREED that the Minutes dated the 13th of March, 2019 were a correct record. 	

3.	AGS - 2018/19	
	 These are to be included in the statement of accounts to be presented to Audit Committee 1.7.19. Amendments were made to the Appendix. 	Note
	• Amendmenis were made to me Appendix.	
4.	Corporate Strategy Update	
	Audit are looking at corporate arrangements (to be	HP
	completed by December 2019).Well-being objective 15 will sit within this group to	ALL
	monitor progress on implementation.	,
	 Workshop to be organised to look at the 5 ways of 	GA
	working (September 2019)	RJ
	• Questionnaire to be sent to the group to complete.	КJ
5.	Annual report	
	• The report will be going to full Council in October 2019. Each Scrutiny Committee will consider over the next	Note
	Figures from the National Survey for Wales to be	RJ
	included in the report.	
	Wording regarding the living wage to be sent to RJ to	PT / AW
	include in the Building a Better Council report.	
6.	Well-being objectives self-reflection tool	
	 CCC are doing well in relation to the well-being 	
	objectives. Noted that the involvement way of working has scored a lower average across all well-	
	being objectives	
	 RJ to send a link to the self-refection tool in readiness 	RJ
	for the workshops – will be a useful tool as part of	
	discussions.	
7.	Governance of External Regulators reports	
	A new procedure needs to be developed to	
	determine how findings from External Reports are managed – need to clarify approach for Audit	RJ & GA
	Committee and Scrutiny Committees. Need to review	
	how this is being managed by other authorities.	
	Further work to be undertake to confirm role of Audit	HP
	Committee within the management of External Reports.	
	 Executive Board Members should be invited (along 	HP
	with relevant officers) to Audit Committees when their	
	departments are being discussed or they need to be	
	made aware of any Audit issues within their department.	
8.	WAO Assurance and Risk Assessment Review	
	• Review will be undertaken towards the end of 2019.	
	Preparation and gathering of evidence documents	
	underway. Group of officers to be identified to do some work on this. There were no comments to	GA

	feedback to WAO on the review brief. Confirm approval of the brief.	
9.	 Information Governance Noelwyn Daniel is acting up as the SIRO. Report going to PEB regarding information governance, FOIA requests and data breeches. Date Protection Training – a reminder to be sent to all officers who have not completed the on-line training. Paul Thomas noted that a reminder to all staff will be sent as a prompt to ensure completion of all 7 statutory e-learning modules. Data protection is one of those modules. 	ND
10.	 CRWG The decision was taken that CRWG would now meet once a year (additional meetings may be convened if necessary). At the previous CRWG meeting there were changes to the constitution but no statutory changes. 	
11.	 City Deal Governance Arrangements Functions of the City Deal: Carmarthenshire – Accountable authority. Pembrokeshire – Audit function Swansea – Democratic / Monitoring Officer Neath Port Talbot – Scrutiny. Programme Director to be appointed and employed by Carmarthenshire County Council. They would be accountable to the Joint Committee. It was agreed that reference to the City Deal needs to be included in the Annual Report introduction. 	RJ
12.	AOB The Local Government Bill to be included on the Agenda for future Corporate Governance Group.	GA
13.	Date of next meeting 4 th September 2019	ALL

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Agenda Item 11

Audit Committee

Friday, 24 January 2020

PRESENT: Councillor T.M. Higgins (Chair);

Councillors:

K.V. Broom, K. Davies, G.H. John, A.G. Morgan, B. Thomas and D.E. Williams;

Mrs J. James – External Voting Member;

Also present as an observer:

Councillor D.M. Jenkins - Executive Board Member for Resources;

In attendance from the Wales Audit Office:

Mr. T. Buckle, Mr. P. Edwards and Mr. J. Evans;

The following Officers were in attendance:

- J. Jones, Head of Regeneration;
- H. Pugh, Head of Revenues and Financial Compliance;
- A. Thomas, Head of Education Services and Inclusion;
- C. Powell, Principal Auditor;
- M. Mason, Museum Development Manager;
- S. Nolan, Group Accountant;
- M.S. Davies, Democratic Services Officer.

Chamber, County Hall, Carmarthen: 10.00 am - 12.30 pm

- 1. **APOLOGIES FOR ABSENCE** There were no apologies for absence.
- 2. **DECLARATIONS OF PERSONAL INTERESTS** There were no declarations of personal interest.

INTERNAL AUDIT PLAN 2019/20 UPDATE 3.

The Committee considered a report providing an update on progress made on the implementation of the Internal Audit Plan.

Part A of the report provided detailed progress on the Audit Plan 2019/20 together with a Recommendations Scoring Matrix. Part B provided a summary of completed final reports for 2019/20 relating to key financial systems (April 2018 to date) and Part C included reviews completed since April 2018 where systems had one or more Fundamental Control Weaknesses or involved reviews which the Chair of Audit Committee and the Head of Revenues and Financial Compliance had agreed should be brought to the Committee. The completed reviews related to Property Management and Schools Deficits and Surpluses.

The Head of Regeneration confirmed the actions being taken to address the recommendations arising from the audit review of Property Management.

The Head of Education & Inclusion Services outlined the actions being taken to address the recommendations arising from the audit review of Schools Deficits and Surpluses. These included meetings with Head Teachers, individual school meetings, challenge advisor briefings, school budgets as a standing agenda item

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on Departmental Management Team agendas and regular feedback to the Chief Executive. It was acknowledged that there was a need to support Head Teachers and provide financial training, particularly in smaller schools and against a background where it was becoming increasingly difficult to attract applicants for Headships.

UNANIMOUSLY RESOLVED

- 3.1 that the 2019/20 Internal Audit Plan update be received;
- 3.2 that updates be provided in 6 months on the progress to address the recommendations relating to the audit reviews of Property Management and Schools Deficits and Surpluses.

4. AUDIT COMMITTEE FORWARD WORK PROGRAMME

The Committee considered the Forward Work Programme which detailed expected Agenda Items for the 2019/20 Audit Committee Cycle.

UNANIMOUSLY RESOLVED that the Forward Work Programme be received.

5. CARMARTHENSHIRE COUNTY COUNCIL'S CORPORATE RISK REGISTER The Committee received for consideration and review the Corporate Risk Register which was maintained to evaluate the Council's exposure to key strategic risks. The Head of Revenues & Financial Compliance agreed to provide an update on the internal review undertaken with regards to enforcement processes.

UNANAMOUSLY RESOLVED that the report be received.

6. 2019/20 INTERNAL AUDIT OF THE SUPPORTING PEOPLE PROGRAMME GRANT (2018/19)

The Committee considered the 2019/20 Internal Audit Report of the Supporting People Programme Grant. The purpose of the grant was to provide housing related support to help vulnerable people to live as independently as possible. The review, which had been undertaken to ensure that grant terms and conditions relating to the Supporting People grant had been fully complied with, concluded that continued progress was being made in relation to the management, administration and monitoring arrangements.

UNANIMOUSLY RESOLVED that the report be received.

7. CARMARTHENSHIRE MUSEUMS ACTION PLAN UPDATE

With reference to minute 9.1 of the meeting held on the 1st July 2019 the Committee considered an update of the Carmarthenshire Museums Action Plan which provided a progress review against four recommendations made by Internal Audit in the 2016/17 review, recorded as 26 actions with measurable indicators for success. Subsequent Internal Audit reviews had acknowledged efforts and the positive progress made by the service to overcome shortcomings within the resources currently available.

It was reported that the areas of collections management that continued to require further progress shared a common characteristic of being interdependent and long-standing challenges that the museum service struggled to address due to current staff and facility limitations. Progress would continue to be made within

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EICH CYNGOR arleinamdani www.sirgar.llyw.cymru YOUR COUNCIL doitonline www.carmarthenshire.gov.wales available resources while a more satisfactory solution continued to be explored to achieve improved standards of the management of the authority's heritage assets on a basis for future development.

The Head of Revenues and Financial Compliance agreed to circulate a copy of the most recent audit of the museum service.

UNANIMOUSLY RESOLVED

7.1 that the report be received and progress noted;

7.2 that a further progress report be submitted in 12 months.

8. PROGRESS ON REGULATORY REPORT RECOMMENDATIONS

The Committee considered a report outlining progress made on regulatory report recommendations. The recommendations would be monitored and recorded to the Scrutiny Committee on a quarterly basis.

The Head of Revenues and Financial Compliance agreed to provide details on the current position regarding the reviews of the overview and scrutiny committee structure and how Local Government uses data.

UNANIMOUSLY RESOLVED that the report be received.

9. DOCUMENTS PREPARED BY THE WALES AUDIT OFFICE:-

9.1. CARMARTHENSHIRE COUNTY COUNCIL ANNUAL AUDIT LETTER

The Committee considered the Annual Audit Letter 2018/19 which had been prepared by the Auditor General in line with his statutory responsibilities under the Public Audit (Wales) Act 2004.

The Annual Audit Letter covered the work carried out by the WAO since the previous letter was issued and summarised the key messages arising from the work carried out to discharge the Auditor General's responsibilities and which he considered should be brought to the Authority's attention.

UNANIMOUSLY RESOLVED that the WAO Annual Audit Letter be received.

9.2. CARMARTHENSHIRE COUNTY COUNCIL FINAL ACCOUNTS MEMO The Committee considered the Wales Audit Office Final Accounts Memo for Carmarthenshire County Council for 2018-19 which summarised the key messages arising from the final accounts work carried out.

RESOLVED that the report be received.

9.3. WALES AUDIT OFFICE LOCAL REPORT

The Committee considered the Wales Audit Office local report on the following:

• Well-being of Future Generations: Increase the availability of rented and affordable homes.



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YOUR COUNCIL doitonline www.carmarthenshire.gov.wales UNANIMOUSLY RESOLVED that the Wales Audit Office Local Report be received.

9.4. WALES AUDIT OFFICE NATIONAL REPORTS

The Committee considered the following recently published Wales Audit Office National Reports:

- The 'front door' to adult social care;
- Integrated Care Fund West Wales Regional Partnership Board Audit;
- Review of Public Services Boards;
- Progress in implementing the Violence Against Women, Domestic Abuse and Sexual Violence Act.

UNANIMOUSLY RESOLVED that the abovementioned Wales Audit Office National Reports be received.

10. MINUTES OF RELEVANT GROUPS TO THE AUDIT COMMITTEE

UNANIMOUSLY RESOLVED that the following minutes be received:-

- Risk Management Steering Group Minutes 8th November 2019
- Grants Panel Minutes 1st October 2019.

11. MINUTES - 13TH SEPTEMBER, 2019

UNANIMOUSLY RESOLVED that the minutes of the meeting of the Audit Committee held on the 13th September, 2019 be signed as a correct record.

CHAIR

DATE





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